

ENR THE TOP 500

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WINNING ENTRY

Dubai has been selected to host the 2020 World Expo, thanks in part to HOK's expo master plan, which includes the central pavilion, called Al Wasi.

Slow Market Recovery Leaves Firms Wanting More

The design profession has been hit hard over the past six years. By some estimates, as many as 40% of architects were unemployed during the height of the recession, in 2009. Engineers fared better but not by much. Everybody did more with less. Now, after several fits and starts over the past few years, the market finally is in recovery mode. It's no bull market, but strength is building.

This slow recovery can be seen in the data from ENR's Top 500 Design Firms list. Taken as a group, the Top 500 firms had design revenue of \$92.69 billion in

2013, up 2.7% from \$90.24 billion in 2012. This marks the third consecutive year the Top 500 experienced revenue growth since the recession began.

Market growth was modest on the domestic side. The Top 500 did see a 3.7% gain, to \$64.13 billion, in revenue from projects in the U.S. in 2013, from \$61.86 billion in 2012. This figure still has not reached the record \$68.14 billion in domestic design revenue generated in 2008. The international market was even softer: Revenue from projects outside the U.S. rose only 0.6%, to \$28.55 billion, in 2013.

Domestic public-sector markets did not fare well. Revenue from water-supply projects fell 5.6% in 2013 from 2012, and revenue from sewer and waste projects fell 5.1%. Hazardous-waste project revenue also was down in 2013, dropping 1.8%. Transportation was a bright spot in the U.S., rising 7.5%, to \$14.31 billion, fueled by a series of megaprojects.

AECOM once again topped ENR's Top 500 Design Firms list, where it has reigned for the past five years. In a major development, Michael S. Burke was named CEO on March 6, 2014, and continues as president. Burke succeeds John M. Dionisio, who becomes executive chairman of the firm.

Jacobs moved up to No. 2 on the list, powered by a series of major acquisitions over the past three years. In 2011, Jacobs acquired Aker Solutions' process-and-construction business, which consists of approximately 4,500 employees in the metals and mining markets. It also acquired KlingStubbins, a 500-person architect-engineer based in Philadelphia.

Industry consolidation continued apace in 2013. CB&I acquired Baton Rouge-based Shaw Group in February 2013. Shaw ranked at No. 13 on last year's Top 500. And Jacobs acquired Houston-based Eagleton Engineering LLC, which ranked at No. 198 last year.

Many firms are hoping for a more robust recovery. However, some executives believe a slow recovery may be a good thing. George Pierson, CEO of Parsons Brinckerhoff, says a more robust recovery may not be good for the industry, citing the potential for spikes in materials prices and possible labor shortages. "Plus, if the recovery is too quick, we risk another sudden downturn," he says. ■

How To Read the Tables

KEY TO TYPE OF FIRM

A architect, **E** engineer, **EC** engineer-contractor, **AE** architect-engineer, **EA** engineer-architect, **ENV** environmental, **GE** geotechnical engineer, **L** landscape architect, **P** planner and **O** other. Other combinations are possible. Firms classified themselves.

Companies are ranked according to revenue for design services performed in 2013 in \$ millions (*). Those with subsidiaries are indicated by (t). For information on subsidiaries and where each firm worked

outside of the U.S., see www.ENR.com.

*Firms not ranked last year. Some markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding. NA=Not available.

General Building as a category includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Hazardous Waste includes chemical and nuclear waste treatment,

asbestos and lead abatement, etc.

Industrial Process comprises pulp and paper mills, steel mills, non-ferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

Manufacturing includes auto, electronic assembly, textile plants, etc.

Petroleum includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

Power comprises thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Sewerage, Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

Telecommunications comprises transmission lines and cabling, towers and antennae, data centers, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and potability treatment plants, pumping stations, etc.

Where to find the Top 500

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		Burk-Kleinpetter Inc.	478	E		HR Green Inc.	279
ADD Inc.	284	Burns & McDonnell	18	The EADS Group	137	GreenbergFarrow	312
AECOM Technology Corp.	1	Burns and Roe Group Inc.	100	Earth Systems Inc.	482	Greenman-Pedersen Inc.	66
Aegeon Corp.	47	Burns Engineering Inc.	430	ECC	477	Gresham, Smith and Partners	109
Affiliated Engineers Inc.	123	Buro Happold Consulting Engineers	360	Ecology & Environment Inc.	259	Grimm + Parker Architects	410
AIHIA Consulting Engineers	483	Bury	276	ECS	103	GRW	391
AKF Group LLC	173	BWBR	305	EFI Global Inc.	225	Guernsey	328
AKRF Inc.	239	C		Electrical Consultants Inc.	178	Gulf Interstate Engineering Co.	56
Alfa Tech Consulting Enterprises Inc.	338	C&I Engineering	336	EMH&T	205	GZA GeoEnvironmental Inc.	116
Alpha Testing Inc.	384	C&S Cos.	146	EN Engineering LLC	145	H	
Altran	219	Callison	73	Encon Services Inc.	59	H&A Architects and Engineers	271
Ambitech Engineering Corp.	121	Cannon Design	62	England-Thims & Miller Inc.	467	H2M architects + engineers	241
AMEC	6	Cardno	27	ENGlobal U.S. Inc.	83	HAKS Engineers, Architects and Land Surveyors	135
American Structurepoint Inc.	184	Carollo Engineers Inc.	79	Enhead Architects LLP	230	Haley & Aldrich Inc.	126
Ammann & Whitney	189	Francis Cauffman	473	EnSafe Inc.	245	Half Associates Inc.	166
Anvil Corp.	164	CB&I	9	ENVIRON Holdings Inc.	48	Hammel Green and Abrahamson Inc. (HGA)	104
Aon Fire Protection Engineering Corp.	393	CBT / Childs Bertman Tseckares Inc.	361	Eppstein Uhen Architects Inc. (eua)	431	Hanson Professional Services Inc.	163
Apex Cos. LLC	133	cprd partners	357	Epstein	331	Hardesty & Hanover LLC	200
Arcadis U.S./RTKL	15	CDI Corp.	25	Erdman Anthony	335	Hargrove Engineers + Constructors	115
Arch-Con Corp.	374	CDM Smith	23	ESD (Environmental Systems Design Inc.)	238	Harley Ellis Devereaux	249
Architects Hawaii Ltd.	460	Century Engineering Inc.	267	ESP Associates PA	452	Harris Group Inc.	326
Array Architects Inc.	426	CH2M HILL	5	David Evans and Associates Inc.	105	Hatch Mott MacDonald	31
Arup	52	CHA Consulting, Inc.	57	EwingCole	167	Hazen and Sawyer PC	72
ATCS PLC	268	Chester Engineers	397	exp US Services Inc.	110	HDR	11
Atkins North America	37	Civil & Environmental Consultants Inc.	119	EYP Architecture & Engineering	152	Heapy Engineering	443
Atwell	248	Clark Nexsen PC	144	F		Heery International Inc.	165
Ausenco	127	Clark Patterson Lee	340	Fanning/Howey Associates Inc.	486	Henderson Engineers Inc.	174
Ayers Saint Gross	365	CO Architects	363	Farnsworth Group Inc.	213	Herbert, Rowland & Grubic Inc.	406
Ayers Associates	275	Cobb, Fendley & Associates Inc.	277	Fay Spofford & Thorndike	237	HGA (Hunt, Guillot & Associates)	265
B		Coffman Engineers Inc.	252	Fehr & Peers	309	Highland Associates Ltd.	330
The Babcock & Wilcox Co.	80	Collins Engineers Inc.	296	C.H. Fenstermaker & Associates	301	Hixson Architecture, Engineering, Interiors	457
Michael Baker International	26	Commonwealth Associates Inc.	349	Fentress Architects	234	HKS Inc.	54
Bala Consulting Engineers Inc.	413	Cooper Carry Inc.	297	FGM Architects Inc.	439	HLW International LLP	322
Ballinger	260	Corgan	132	Fishbeck Thompson Carr & Huber	223	HMC Architects	162
BAR Architects	490	Costello Inc.	449	FKP Architects Inc.	465	HNTB Cos.	21
Shalom Baranes Associates PC	375	COWI North America	159	Flad Architects	150	HOK	36
Bard Rao+Athanas Consulting Engineers LLC	236	CP&Y Inc.	325	Fluor Corp.	4	Hord Coplan Macht Inc.	451
Barge Waggoner Sumner & Cannon Inc.	171	CPH Inc.	367	Foth Cos.	98	Horrocks Engineers	350
Bartlett & West Inc.	176	Crafton Tull	319	FreemanWhite Inc.	436	Hubbell, Roth & Clark Inc.	491
Barton & Loguidice DPC	366	Crawford, Murphy & Tilly Inc.	214	Freese and Nichols Inc.	129	Huckabee	421
Baxter & Woodman Inc.	382	CRB	131	Froehling & Robertson Inc.	288	Huitt-Zollars Inc.	149
Beam, Longest and Neff LLC	499	T.J. Cross Engineers Inc.	298	Fugro	29	Hull & Associates Inc.	400
Bechtel	8	CSA Group	445	Fuss & O'Neill Inc.	250	Humphreys & Partners Architects LP	269
The Beck Group	351	CSD Engineers LLC	240	FXFOWLE Architects	281	Hussey, Gay, Bell & DeYoung Inc.	434
Alfred Benesch & Co.	130	CTA Architects Engineers	235	G		I	
Louis Berger	24	CTL Engineering Inc.	345	G.E.C. Inc.	399	Infrastructure Corp. of America	262
Bergmann Associates Inc.	196	CTLGroup	495	GAI Consultants Inc.	117	Integral Group	316
Bernardin Lochmueller & Associates Inc.	394	Cunningham Group Architecture Inc.	192	Gannett Fleming	49		
BETA Group Inc.	450	D		Garver	181	Interface Engineering Inc.	381
Beyer Blinder Belle Architects & Planners LLP	294	Dahlin Group Architecture Planning	362	The Gateway Engineers Inc.	419	IPS - Integrated Project Services Inc.	253
BHDHP Architecture	380	Leo A Daly	81	GBA	387	J	
Binkley & Barfield Inc.	438	Dannenbaum Engineering Corp.	256	GEI Consultants Inc.	122	Jacobs	2
BKF Engineers	216	Davis & Floyd Inc.	396	Gensler	20	Jacobs Associates	292
BL Cos. Inc.	285	Davis Brody Bond	371	Geocon	395	JBA Consulting Engineers	432
Black & Veatch	16	Davis Partnership Architects	408	GeoEngineers Inc.	197	JCJ Architecture	461
Bohannan Huston Inc.	418	Dawood Engineering Inc.	456	Geosyntec Consultants	60	Rolf Jensen & Associates Inc.	286
Bolton & Merk Inc.	222	Day & Zimmermann	138	Geo-Technology Associates Inc.	359	Johnson, Mirrman & Thompson Inc.	94
Borton-Lawson	485	DCI Engineers	429	Ghafari Associates LLC	99	Jones & Carter Inc.	221
Boswell Engineering	283	Dekker/Perich/Sabatini Ltd.	459	Goetsch Partners Inc.	488	Jones, Edmunds & Associates Inc.	364
Bowman Consulting	147	DeSimone Consulting Engineers	318	Golder Associates Inc.	55	J-U-B Engineers Inc.	274
Braun Intertec Corp.	136	Dewberry	45	Good Fulton & Farrell	425	K	
Bridgefarmer & Associates Inc.	472	DLR Group	111	Goodwyn Mills & Cawood Inc.	243	Kadmas Lee & Jackson Inc. (KLJ)	102
Brown & Gay Engineers Inc.	161	DLZ	120	Goody Clancy	489	Albert Kahn Family of Cos. (Kahn)	455
Brown and Caldwell	46	Dokken Engineering	479	GPD Group	158	KBR	10
BRPH Architects-Engineers Inc.	306	DOWL HKM	182	DRMP Inc.	344	KCI Technologies Inc.	74
Buchart-Horn Inc./BASCO Associates	337	DVRKA and Bartlucci Consulting Engineers	295	Greeley and Hansen LLC	153	Kendall/Heaton Associates Inc.	463
Bureau Veritas	34						
Burgess & Niple Inc.	157						
The Burke Group	191						

By Bruce Buckley

Commercial Sector Continues Rebound

Some clients take their time, but projects eventually advance



RISING UP Several office projects are planned or recently broke ground, including the Salesforce Tower.

Prospects continue to improve in the commercial office market as more companies commit to moving forward on construction plans. In 2013, the commercial office sector saw \$20.35 billion in total construction starts, according to McGraw Hill Construction. The division of McGraw Hill Financial forecasts that commercial office starts could rise 15%, to \$23.5 billion, this year.

It's a gradual climb back after the market tumbled during the recession. In 2014, McGraw Hill Construction estimates that 87 million sq ft of office-space construction could start in 2014, well below the prerecession peak of 218 million sq ft established in 2007.

Still, some top design firms already

have rebounded. Gensler has topped \$400 million in annual commercial office revenue since 2012, approaching its 2007 tally of \$447.2 million.

Joe Brancato, regional managing principal for Gensler Northeast, says that while the firm has seen revenues rebound, clients are taking a much more cautious approach to projects.

"We've seen a lot of projects that take time, but they move forward," he says. "[Projects] need much more meaning and value before the client will pull the trigger. You don't just relocate because your space is old and tired. There needs to be a business case."

Although Brancato sees mostly renovation, restacking and interior fit-outs in

existing buildings, he notes that a considerable amount of new space is planned or in the works. The first project in the Hudson Yards redevelopment, a 52-story, 1.7-million-sq-ft office tower, is underway in Manhattan's West Side. Under the redevelopment's master plan, the 16-building Hudson Yards project could add a total of about 6 million sq ft of office space. One World Trade Center, which is scheduled to complete this year, would add 2.6 million sq ft of office space.

Major developers, such as Hines, are pushing ahead on significant office projects across the country. In March, the firm broke ground on its 47-story, 1-million-sq-ft 609 Main at Texas project in Houston. Next year, the firm plans to break ground on a new, 40-story, 640,000-sq-ft office tower in Denver. In San Francisco, Hines partnered with Boston Properties to develop the 1.4-million-sq-ft Salesforce Tower in San Francisco, which broke ground last year.

With an improved economy, demand for talent among many employers is on the rise, prompting some to rethink their work spaces. Fred Schmidt, global director of corporate interiors at Perkins + Will, notes that employers are particularly interested in appealing to millennials, who could represent roughly half the workforce by 2020. "The millennial generation has indicated its preference for an urban experience," he says.

Within work spaces, Schmidt sees "less 'me' space and more 'we' space," as companies reduce the size of personal work spaces and add more collaborative spaces. "Mobility is very important," he adds. "People need to be able to move around and work anywhere in the office."

Ross Wimer, architecture lead, Americas, and senior vice president at AECOM, sees similar trends. For clients with employees that are often out of the office, Wimer sees an interest in providing fewer workstations that can be shared. The move to more collaborative spaces can help "densify" floors, he says. "You can work in an open environment most of the time, but you have some private spaces to conduct a conference call," he notes. ■

TOP GENERAL BUILDING DESIGN PROJECTS REPORTED BY DODGE

RANK	CURRENT PHASE	PROJ. TOTAL (\$ MIL.)
1	PLANNING SCHEMATICS	10,000.0
2	DESIGN DEVELOPMENT	6,500.0
3	PLANNING SCHEMATICS	6,000.0
4	DESIGN DEVELOPMENT	5,000.0
5	PLANNING SCHEMATICS	4,000.0

SOURCE: McGRAW HILL CONSTRUCTION DODGE DATA

The Top Design Firms in General Building

EDUCATION

RANK	FIRM	REVENUE (\$ MIL.)
1	AECOM TECHNOLOGY CORP.	218.4
2	URS CORP.	96.4
3	PERKINS+WILL	75.0
4	GENSLER	74.1
5	CANNON DESIGN	73.0
6	JACOBS	68.9
7	SHW GROUP	58.0
8	DLR GROUP	51.4
9	STV GROUP INC.	48.0
10	EYP ARCHITECTURE & ENGINEERING	40.8
11	HMC ARCHITECTS	39.5
12	HARLEY ELLIS DEVEREAUX	29.2
13	PARSONS	28.4
14	SMITHGROUPJJR	27.1
15	HDR	26.5
16	TERRACON CONSULTANTS INC.	25.5
17	AYERS SAINT GROSS	25.1
18	STANTEC INC.	25.1
19	THE S/L/A/M COLLABORATIVE INC.	24.9
20	HUCKABEE	24.8
21	PERKINS EASTMAN	24.8
22	HOK	24.3
23	BURNS & MCDONNELL	24.2
24	LPA INC.	23.8
25	CLARK NEXSEN PC	21.7

RETAIL

RANK	FIRM	REVENUE (\$ MIL.)
1	JACOBS	156.5
2	PARSONS	149.8
3	KIMLEY-HORN AND ASSOCIATES INC.	141.5
4	AECOM TECHNOLOGY CORP.	128.7
5	GENSLER	109.3
6	TERRACON CONSULTANTS INC.	74.9
7	CALLISON	58.3
8	ARCADIS U.S./RTKL	56.0
9	HENDERSON ENGINEERS INC.	44.6
10	WALKER PARKING CONSULTANTS	41.3
11	GREENBERGFARROW	33.4
12	HOK	31.7
13	PROFESSIONAL SERVICE INDUS. (PSI)	28.8
14	STANTEC INC.	27.0
15	BERGMANN ASSOCIATES INC.	19.0
16	CTA ARCHITECTS ENGINEERS	17.8
17	PEI COBB FREED & PARTNERS ARCHITECTS LLP	15.7
18	CHIPMAN DESIGN ARCHITECTURE	15.5
19	CH2M HILL	15.2
20	KOHN PEDERSEN FOX ASSOCIATES PC	15.2
21	KPF CONSULTING ENGINEERS	14.1
22	DLR GROUP	13.9
23	VANASSE HANGEN BRUSTLIN INC. (VHB)	12.6
24	GPD GROUP	12.5
25	CASCO DIVERSIFIED CORP.	12.5

MULTI-UNIT RESIDENTIAL

RANK	FIRM	REVENUE (\$ MIL.)
1	AECOM TECHNOLOGY CORP.	235.8
2	KIMLEY-HORN AND ASSOCIATES INC.	35.4
3	PARSONS BRINCKERHOFF	32.0
4	URS CORP.	25.9
5	WSP USA	25.2
6	MICHAEL BAKER INTERNATIONAL	23.8
7	DESIMONE CONSULTING ENGINEERS	19.7
8	WDG ARCHITECTURE	18.7
9	ARCADIS U.S./RTKL	17.0
10	TERRACON CONSULTANTS INC.	16.0
11	JACOBS	15.3
12	PERKINS EASTMAN	15.1
13	THORNTON TOMASETTI INC.	14.5
14	BKF ENGINEERS	14.0
15	SHALOM BARANES ASSOCIATES PC	11.9

HOTELS, MOTELS AND CONVENTION CENTERS

RANK	FIRM	REVENUE (\$ MIL.)
1	AECOM TECHNOLOGY CORP.	190.3
2	GENSLER	76.6
3	WATG / WIMBERLY INTERIORS	68.7
4	HKS INC.	43.0
5	PARSONS BRINCKERHOFF	21.1
6	ARCADIS U.S./RTKL	14.0
7	VOCON	11.8
8	LEO A DALY	11.6
9	COOPER CARRY INC.	10.9
10	TETRA TECH INC.	10.0

CORRECTIONAL FACILITIES

RANK	FIRM	REVENUE (\$ MIL.)
1	AECOM TECHNOLOGY CORP.	50.0
2	HOK	32.0
3	DLR GROUP	20.0
4	HDR	16.0
5	HUNT COS. INC.	14.2
6	JACOBS	12.6
7	DEWBERRY	10.1
8	TETRA TECH INC.	10.0
9	URS CORP.	10.0
10	PARSONS BRINCKERHOFF	9.7

The Top Design Firms in General Building

HEALTH CARE		REVENUE (\$ MIL.)	COMMERCIAL OFFICES		REVENUE (\$ MIL.)
RANK	FIRM		RANK	FIRM	
1	AECOM TECHNOLOGY CORP.	317.4	1	AECOM TECHNOLOGY CORP.	1,004.9
2	HDR	192.0	2	GENSLER	408.1
3	URS CORP.	182.9	3	HOK	144.5
4	PERKINS+WILL	121.4	4	PERKINS+WILL	101.2
5	HKS INC.	116.1	5	JACOBS	81.5
6	CANNON DESIGN	106.7	6	PARSONS BRINCKERHOFF	79.5
7	HOK	86.4	7	THORNTON TOMASETTI INC.	57.5
8	JACOBS	86.0	8	URS CORP.	45.5
9	PERKINS EASTMAN	71.0	9	ARUP	43.5
10	HAMMEL GREEN AND ABRAHAMSON INC. (HGA)	66.1	10	ZGF ARCHITECTS LLP	38.7
11	SMITHGROUPJJR	58.2	11	CANNON DESIGN	33.1
12	ARCADIS U.S./RTKL	51.0	12	WSP USA	30.7
13	STANTEC INC.	41.0	13	CH2M HILL	30.1
14	ZGF ARCHITECTS LLP	40.4	14	CUNNINGHAM GROUP ARCHITECTURE INC.	29.3
15	SMITH SECKMAN REID INC.	40.4	15	HDR	26.8
16	GRESHAM, SMITH AND PARTNERS	36.6	16	ARCADIS U.S./RTKL	26.0
17	WHR ARCHITECTS INC.	36.0	17	CORGAN	24.6
18	KPFF CONSULTING ENGINEERS	31.6	18	HLW INTERNATIONAL LLP	24.5
19	EWINGCOLE	30.8	19	HAMMEL GREEN AND ABRAHAMSON INC. (HGA)	24.2
20	HMC ARCHITECTS	26.2	20	PROFESSIONAL SERVICE INDUS. (PSI)	23.5
21	PAGE	25.0	21	KOHN PEDERSEN FOX ASSOCIATES PC	22.3
22	ARRAY ARCHITECTS INC.	24.5	22	HKS INC.	22.1
23	FREEMANWHITE INC.	23.7	23	TETRA TECH INC.	20.0
24	LEO A DALY	23.0	24	KENDALL/HEATON ASSOCIATES INC.	19.4
25	BALLINGER	22.6	25	AMEC	19.4

SPORTS		REVENUE (\$ MIL.)	DISTRIBUTION & WAREHOUSES		REVENUE (\$ MIL.)
RANK	FIRM		RANK	FIRM	
1	AECOM TECHNOLOGY CORP.	139.1	1	URS CORP.	23.5
2	POPULOUS	57.8	2	TERRACON CONSULTANTS INC.	14.7
3	HKS INC.	33.2	3	JACOBS	9.7
4	HEERY INTERNATIONAL INC.	28.0	4	STELLAR	8.1
5	THORNTON TOMASETTI INC.	21.7	5	STANTEC INC.	6.0
6	GENSLER	18.3			
7	MOODY NOLAN INC.	16.9			
8	HNTB COS.	16.2			
9	DLR GROUP	7.9			
10	MICHAEL BAKER INTERNATIONAL	7.5			

*BASED ON 2013 CONTRACTING REVENUE FROM GENERAL BUILDING AS REPORTED IN ENR'S SURVEY OF LEADING CONTRACTORS AND DESIGN FIRMS. SEE ENR.COM FOR EXPANDED LISTINGS.

The Top Design Firms in General Building

GENERAL BUILDING		REVENUE (\$ MIL.)	GOVERNMENT OFFICES		REVENUE (\$ MIL.)
RANK	FIRM		RANK	FIRM	
1	AECOM TECHNOLOGY CORP.	2,907.9	1	AECOM TECHNOLOGY CORP.	623.3
2	JACOBS	823.4	2	JACOBS	354.3
3	GENSLER	815.9	3	URS CORP.	177.2
4	URS CORP.	583.2	4	HDR	116.5
5	HDR	388.5	5	CH2M HILL	75.4
6	HOK	363.2	6	AMEC	67.7
7	PERKINS+WILL	351.6	7	TETRA TECH INC.	60.0
8	SKIDMORE OWINGS & MERRILL LLP	309.7	8	BURNS & MCDONNELL	45.9
9	HKS INC.	251.0	9	ECC	39.5
10	PARSONS BRINCKERHOFF	234.6	10	PAGE	37.0
11	PARSONS	212.9	11	MWH GLOBAL	36.8
12	CANNON DESIGN	212.7	12	BLACK & VEATCH	36.6
13	ARCADIS U.S./RTKL	203.0	13	PARSONS BRINCKERHOFF	36.4
14	NBBJ	197.3	14	H&A ARCHITECTS AND ENGINEERS	35.2
15	TERRACON CONSULTANTS INC.	194.1	15	PARSONS	34.8
16	KIMLEY-HORN AND ASSOCIATES INC.	176.8	16	FLUOR CORP.	31.9
17	SMITHGROUPJJR	163.0	17	EYP ARCHITECTURE & ENGINEERING	28.1
18	CALLISON	157.0	18	DEWBERRY	24.6
19	STANTEC INC.	155.5	19	LEIDOS	23.1
20	PERKINS EASTMAN	155.0	20	SMITHGROUPJJR	21.8
21	WOODS BAGOT	149.0	21	CDM SMITH	20.8
22	KOHN PEDERSEN FOX ASSOCIATES PC	146.5	22	ATKINS NORTH AMERICA	20.8
23	THORNTON TOMASETTI INC.	137.5	23	GENSLER	20.7
24	AMEC	135.0	24	HOK	19.3
25	CH2M HILL	131.7	25	MERRICK & CO.	19.1
26	ZGF ARCHITECTS LLP	125.1			
27	WSP USA	120.6			
28	ARUP	120.1			
29	HAMMEL GREEN AND ABRAHAMSON INC. (HGA)	119.1			
30	POPULOUS	111.8			
31	PROFESSIONAL SERVICE INDUS. (PSI)	111.3			
32	DLR GROUP	110.0			
33	DEWBERRY	106.3			
34	TETRA TECH INC.	100.0			
35	MICHAEL BAKER INTERNATIONAL	94.1			
36	CHA CONSULTING INC.	86.6			
37	AFFILIATED ENGINEERS INC.	86.2			
38	PAGE	85.8			
39	BURNS & MCDONNELL	83.8			
40	KPF CONSULTING ENGINEERS	79.2			
41	FLAD ARCHITECTS	77.2			
42	EYP ARCHITECTURE & ENGINEERING	75.0			
43	MULVANNYG2 ARCHITECTURE	73.2			
44	HMC ARCHITECTS	71.6			
45	LEO A DALY	71.6			
46	WATG / WIMBERLY INTERIORS	69.3			
47	HENDERSON ENGINEERS INC.	67.1			
48	SIMPSON GUMPERTZ & HEGER INC.	65.8			
49	WISS, JANNEY, ELSTNER ASSOCIATES INC.	65.4			
50	LANGAN ENG'G AND ENVIRONMENTAL SERVICES INC.	64.8			

ENTERTAINMENT		REVENUE (\$ MIL.)
RANK	FIRM	
1	GENSLER	65.8
2	HKS INC.	11.4
3	JCJ ARCHITECTURE	10.4
4	WALTER P MOORE	9.1
5	CUNNINGHAM GROUP ARCHITECTURE INC.	8.3

RELIGIOUS & CULTURAL		REVENUE (\$ MIL.)
RANK	FIRM	
1	ARUP	17.1
2	GENSLER	17.0
3	PERKINS+WILL	16.3
4	JACOBS	16.1
5	HAMMEL GREEN AND ABRAHAMSON INC. (HGA)	12.2

*BASED ON 2013 CONTRACTING REVENUE FROM GENERAL BUILDING AS REPORTED IN ENR'S SURVEY OF LEADING CONTRACTORS AND DESIGN FIRMS. SEE ENR.COM FOR EXPANDED LISTINGS.

By Jim Parsons

Alternative Approaches Sustain Strong Market

State DOTs rely more on P3s, design-build to address backlog



PARTNERSHIP CH2M Hill did the design work on the Presidio Parkway, a P3 project in California.

As the clock ticks down toward yet another potential federal funding showdown with the Oct. 1, 2014, expiration of Moving Ahead for Progress in the 21st Century (MAP-21) legislation, transportation design firms are, nevertheless, finding a generally strong market for their services.

Although major projects—for example, New York City's \$3.1-billion Tappan Zee Bridge replacement and the Illinois Tollway's 15-year, \$12-billion capital reconstruction program—continue to dominate the sector, an increasing number of states are turning to alternative financing and delivery methods to put a dent in their enormous backlogs.

In May, Massachusetts adopted a \$12.7-billion transportation bond bill for high-profile transportation projects, following last year's \$800-million finance plan that boosted taxes on gas and cigarettes. Pennsylvania also has restructured its financing structure as part of a strategy that will generate more than \$2 billion a year by 2018.

Design-build and bundling bridge projects also are playing an increasingly prominent role in states' road and bridge strategies, according to Joe Pulicari, AECOM's executive vice president, North America transportation. "Making a large project out of several smaller ones gives owners the opportunity to

stretch their finances even further."

Interest in public-private partnerships (P3s) and toll-derived projects continues to grow. The Texas DOT recently tapped a team led by Kiewit Corp. to build a \$847-million expansion of the Airport Freeway in Dallas, while HDR is helping the Colorado DOT organize a division to focus on projects valued at more than \$100 million, as well as toll, managed lane and alternate delivery.

But the disparity of experience with design-build and P3s across and within state agencies can sometimes present challenges, says HNTB CEO Rob Slimp. "Agency and elected officials don't always know how to properly manage risk, resulting in [their] trying to pass on too much of it to the private sector," he says, adding that political and institutional resistance can further complicate matters. Charlie O'Reilly, director of transportation for HDR, notes that agencies sometimes overlook the need to effectively communicate the benefits of a P3 project to prospective users and the public at large. "The result is a lot of misplaced notions among the public that are difficult to overcome and often prove disruptive," he says.

Small wonder, then, that the complexities of the present funding and delivery environment have transportation agencies, more than ever, relying on their design consultants for both resources and innovative solutions. "There's a big emphasis on everything from accelerated bridge construction techniques to traffic management plans and prolonging the life of pavements," says Dennis O'Brien, transportation-sector leader for Stantec, Edmonton, Alberta. The bottom line for any assessment on the transportation design market, though, remains what—if anything—Congress will do to either replace or extend MAP 21. Opinions range from optimism for a full six-year measure to a series of last-minute extensions of the current funding formula. O'Brien worries that the latter scenario will only limit the market's growth. "Without a strong national plan in place," he says, "the states will fail." ■

TOP TRANSPORTATION DESIGN PROJECTS REPORTED BY DODGE

RANK	CURRENT PHASE	PROJ. TOTAL (\$ MIL.)
1	PLANNING SCHEMATICS	3,100.0
2	PLANNING SCHEMATICS	2,644.0
3	PLANNING SCHEMATICS	2,323.0
4	DESIGN DEVELOPMENT	1,500.0
5	PLANNING SCHEMATICS	1,500.0

SOURCE: McGRAW HILL CONSTRUCTION DODGE DATA

The Top Design Firms in Transportation

TRANSPORTATION

RANK	FIRM	REVENUE (\$ MIL.)
1	AECOM TECHNOLOGY CORP.	2,102.2
2	URS CORP.	1,806.7
3	PARSONS BRINCKERHOFF	1,132.2
4	CH2M HILL	1,066.7
5	JACOBS	1,017.9
6	HNTB COS.	797.4
7	PARSONS	735.3
8	HDR	719.0
9	LOUIS BERGER	353.5
10	STANTEC INC.	264.8
11	T.Y. LIN INTERNATIONAL	264.0
12	STV GROUP INC.	259.2
13	MICHAEL BAKER INTERNATIONAL	258.1
14	HATCH MOTT MACDONALD	237.6
15	KIMLEY-HORN AND ASSOCIATES INC.	226.8
16	AMEC	213.0
17	TRANSYSTEMS CORP.	204.8
18	ATKINS NORTH AMERICA	198.6
19	CDM SMITH	185.8
20	GANNETT FLEMING	166.6
21	GREENMAN-PEDERSEN INC.	149.4
22	TRANSCORE	136.5
23	RS&H INC.	135.7
24	MOFFATT & NICHOL	134.0
25	JOHNSON, MIRMIAN & THOMPSON INC.	120.1
26	RUMMEL KLEPPER & KAHL LLP	116.5
27	DEWBERRY	112.2
28	ARUP	108.7
29	VOLKERT INC.	106.8
30	KBR	102.3
31	VANASSE HANGEN BRUSTLIN INC. (VHB)	100.2
32	CARDNO	95.6
33	BECHTEL	92.0
34	ALFRED BENESCH & CO.	91.1
35	H.W. LOCHNER INC.	88.4
36	BURNS & MCDONNELL	79.2
37	MCCORMICK TAYLOR INC.	77.0
38	KCI TECHNOLOGIES INC.	72.3
39	COWI NORTH AMERICA	72.0
40	CHA CONSULTING INC.	71.4
41	TRC COS. INC.	66.6
42	KLEINFELDER	65.3
43	DAVID EVANS AND ASSOCIATES INC.	63.6
44	TERRACON CONSULTANTS INC.	60.4
45	TETRA TECH INC.	57.0
46	STANLEY CONSULTANTS INC.	56.5
47	HARDESTY & HANOVER LLC	55.9
48	MEAD & HUNT INC.	55.6
49	WHITMAN, REQUARDT & ASSOCIATES LLP	55.2
50	ARCADIS U.S./RTKL	53.0

HIGHWAYS

RANK	FIRM	REVENUE (\$ MIL.)
1	AECOM TECHNOLOGY CORP.	808.6
2	URS CORP.	665.9
3	CH2M HILL	537.7
4	PARSONS BRINCKERHOFF	476.6
5	HNTB COS.	383.5
6	HDR	374.9
7	JACOBS	355.0
8	PARSONS	334.6
9	STANTEC INC.	182.7
10	ATKINS NORTH AMERICA	142.9
11	AMEC	139.7
12	KIMLEY-HORN AND ASSOCIATES INC.	134.5
13	LOUIS BERGER	130.5
14	TRANSYSTEMS CORP.	126.0
15	CDM SMITH	118.0
16	T.Y. LIN INTERNATIONAL	113.9
17	JOHNSON, MIRMIAN & THOMPSON INC.	103.5
18	RS&H INC.	93.8
19	RUMMEL KLEPPER & KAHL LLP	93.2
20	GANNETT FLEMING	81.7
21	STV GROUP INC.	75.2
22	MICHAEL BAKER INTERNATIONAL	71.4
23	VOLKERT INC.	68.6
24	HATCH MOTT MACDONALD	63.3
25	H.W. LOCHNER INC.	60.6

The Top Design Firms in Transportation

BRIDGES		REVENUE (\$ MIL.)	AIRPORTS	REVENUE (\$ MIL.)	
RANK	FIRM		RANK	FIRM	
1	URS CORP.	405.5	1	AECOM TECHNOLOGY CORP.	299.6
2	AECOM TECHNOLOGY CORP.	243.2	2	URS CORP.	230.7
3	HNTB COS.	148.1	3	LOUIS BERGER	75.0
4	HDR	132.7	4	CH2M HILL	54.4
5	CH2M HILL	113.3	5	PARSONS BRINCKERHOFF	54.1
6	GREENMAN-PEDERSEN INC.	112.1	6	KIMLEY-HORN AND ASSOCIATES INC.	51.6
7	MICHAEL BAKER INTERNATIONAL	103.7	7	JACOBS	48.7
8	PARSONS BRINCKERHOFF	99.1	8	BURNS & MCDONNELL	48.0
9	LOUIS BERGER	81.4	9	KBR	45.2
10	TRANSYSTEMS CORP.	74.5	10	PARSONS	44.9
11	PARSONS	67.4	11	HNTB COS.	44.5
12	T.Y. LIN INTERNATIONAL	62.3	12	HOK	44.0
13	HARDESTY & HANOVER LLC	55.9	13	RS&H INC.	41.9
14	JACOBS	50.6	14	GENSLER	41.3
15	STV GROUP INC.	49.3	15	MICHAEL BAKER INTERNATIONAL	38.2
16	AMMANN & WHITNEY	41.1	16	MEAD & HUNT INC.	37.8
17	ALFRED BENESCH & CO.	36.5	17	KOHN PEDERSEN FOX ASSOCIATES PC	30.8
18	MODJESKI AND MASTERS INC.	35.7	18	ARUP	29.3
19	DEWBERRY	33.2	19	ATKINS NORTH AMERICA	28.3
20	STANTEC INC.	33.1	20	CORGAN	26.4
21	ARUP	30.8	21	FENTRESS ARCHITECTS	26.3
22	MCCORMICK TAYLOR INC.	27.5	22	BECHTEL	24.0
23	KCI TECHNOLOGIES INC.	24.8	23	LANDRUM & BROWN INC.	23.9
24	VANASSE HANGEN BRUSTLIN INC. (VHB)	24.3	24	GHAFARI ASSOCIATES LLC	22.3
25	GANNETT FLEMING	23.8	25	CDM SMITH	19.1

MASS TRANSIT AND RAIL		REVENUE (\$ MIL.)
RANK	FIRM	
1	AECOM TECHNOLOGY CORP.	615.3
2	JACOBS	550.4
3	PARSONS BRINCKERHOFF	489.6
4	URS CORP.	440.0
5	PARSONS	264.3
6	CH2M HILL	258.0
7	HNTB COS.	220.9
8	HDR	179.0
9	STV GROUP INC.	134.8
10	HATCH MOTTE MACDONALD	120.4
11	T.Y. LIN INTERNATIONAL	70.2
12	GANNETT FLEMING	61.2
13	KIMLEY-HORN AND ASSOCIATES INC.	40.7
14	KBR	38.4
15	ARUP	38.2
16	BECHTEL	38.0
17	CDM SMITH	35.4
18	LOUIS BERGER	34.1
19	STANTEC INC.	29.3
20	AMEC	29.2
21	DAVID EVANS AND ASSOCIATES INC.	26.9
22	CDI CORP.	23.4
23	MICHAEL BAKER INTERNATIONAL	19.9
24	WHITMAN, REQUARDT & ASSOCIATES LLP	18.5
25	RUMMEL KLEPPER & KAHL LLP	16.3

AIRPORTS		REVENUE (\$ MIL.)	MARINE AND PORT FACILITIES	REVENUE (\$ MIL.)	
RANK	FIRM		RANK	FIRM	
1	AECOM TECHNOLOGY CORP.	299.6	1	AECOM TECHNOLOGY CORP.	135.6
2	URS CORP.	230.7	2	MOFFATT & NICHOL	112.5
3	LOUIS BERGER	75.0	3	CH2M HILL	103.5
4	CH2M HILL	54.4	4	URS CORP.	64.6
5	PARSONS BRINCKERHOFF	54.1	5	TETRA TECH INC.	57.0
6	KIMLEY-HORN AND ASSOCIATES INC.	51.6	6	LOUIS BERGER	27.5
7	JACOBS	48.7	7	HDR	21.7
8	BURNS & MCDONNELL	48.0	8	HATCH MOTTE MACDONALD	20.9
9	KBR	45.2	9	KBR	18.7
10	PARSONS	44.9	10	PARSONS BRINCKERHOFF	12.8

*BASED ON 2013 CONTRACTING REVENUE FROM TRANSPORTATION AS REPORTED IN ENR'S SURVEY OF LEADING CONTRACTORS AND DESIGN FIRMS. SEE ENR.COM FOR EXPANDED LISTINGS.

By Housley Carr

Lower Costs Drive Renewable Projects

Regulatory proposals also generating interest in SMRs



COST-EFFECTIVE Firms say solar and wind are becoming more competitive with other types of power.

Technological advances and the stepped-up regulatory push to reduce greenhouse-gas emissions are spurring expanded interest among U.S. utilities in wind and solar projects.

News from the electric industry continues to be dominated by coal-unit retirements and new, natural gas-fired projects. But while utilities will continue to build gas-fired combined-cycle and combustion-turbine units, they also have been turning increasingly to wind farms and utility-scale solar facilities—not just for the inherent environmental qualities but also because they are increasingly cost-competitive, firms say.

About 14,800 MW of solar photovoltaic and concentrating solar capacity is

now in operation in the U.S., says the Solar Energy Industries Association (SEIA). Of that total, 1,330 MW of solar-PV capacity and 517 MW of concentrating-solar capacity were added to the grid in the first quarter alone, and another 2,000 MW or so of solar capacity is expected to be added by the end of this year, says Samantha Page, SEIA spokeswoman.

Most important, solar power—once considered far too costly to make a significant contribution—is now seen as much more cost-competitive, especially when its environmental attributes and ability to produce high levels of power during peak demand periods, such as hot summer afternoons, are factored in.

Earlier this year, Minnesota regulators

determined it would be more cost-effective for Xcel Energy to buy 100 MW of solar power from Geronimo Energy, Edina, Minn., to supplement planned natural-gas-fired generation than to build only gas-fired capacity.

Austin Energy, Texas, entered into a 20-year, 150-MW solar power-purchase agreement (PPA) with Recurrent Energy, San Francisco, at a price of less than \$50 per MWh—far less than the cost of power from a new gas-fired peaking unit.

Recurrent Chairman and CEO Arno Harris declines to confirm any PPA pricing information but says the pricing “reflects the fact that solar is rapidly becoming cost-competitive in markets like Texas,” which are based on energy prices and not on renewable mandates. “We’ve seen prices [for solar] come down 60% to 70% over the past few years,” says Harris. “A couple of years ago we broke through the \$2-per-kW barrier” for new solar capacity, “and we are now driving that cost down to \$1.50 per kW.” Solar capacity costs could fall to \$1/kWh or less as soon as 2020, he says.

Wind power is even cheaper, especially in places with top-notch resources such as the Great Plains and Texas, where several thousand MW of wind capacity is expected to be installed by the end of 2015.

Engineering firms are taking note and expanding their pursuit of wind and solar projects. Tim Maag, Mortenson Construction’s Wind Energy Group vice president and general manager, says, “The cost of wind energy has decreased by over 40% in the past five years, and it is becoming increasingly more competitive with natural gas and other forms of energy production.” He attributes this to falling turbine prices, increasing capacity factors due to technological advancements and declining installation costs.

The Obama administration’s push for lower greenhouse-gas (GHG) emissions is renewing interest in small modular reactors. Engineering firms say that if SMRs prove to be economical, they could provide utilities with incremental base-load power and fuel diversity without any GHG emissions. ■

TOP POWER-DESIGN PROJECTS REPORTED BY DODGE

RANK		CURRENT PHASE	PROJ. TOTAL (\$ MIL.)
1	GEOThermal-Solar-Wind BIOMASS TECH, ALABAMA	PLANNING SCHEMATICS	7,000.0
2	CHOKEBERRY AND SIERRA MADRE WIND FARM, WYOMING	PLANNING SCHEMATICS	5,000.0
3	DEEPWATER WIND ENERGY CENTER, MASSACHUSETTS	PLANNING SCHEMATICS	5,000.0
4	HUDSON CANYON 1,000-MW WIND FARM, NEW YORK	PLANNING SCHEMATICS	4,000.0
5	HECA-HYDROGEN POWERED ELECTRICITY GEN. FACILITY, CALIFORNIA	PLANNING SCHEMATICS	4,000.0

SOURCE: McGRAW HILL CONSTRUCTION DODGE DATA

The Top Design Firms in Power

POWER		REVENUE (\$ MIL.)
RANK	FIRM	
1	CB&I	877.9
2	AECOM TECHNOLOGY CORP.	746.5
3	BLACK & VEATCH	615.8
4	BURNS & MCDONNELL	578.1
5	SARGENT & LUNDY LLC	521.7
6	TETRA TECH INC.	412.0
7	BECHTEL	371.0
8	URS CORP.	341.3
9	JACOBS	341.2
10	AMEC	280.0
11	PARSONS BRINCKERHOFF	279.0
12	POWER ENGINEERS INC.	261.6
13	ZACHRY HOLDINGS INC.	243.2
14	ENERCON SERVICES INC.	226.6
15	KIEWIT CORP.	211.7
16	HDR	187.0
17	TRC COS. INC.	170.9
18	WORLEYPARSONS GROUP INC.	170.9
19	THE BABCOCK & WILCOX CO.	154.3
20	KBR	135.7
21	MWH GLOBAL	134.2
22	CH2M HILL	130.9
23	LEIDOS	119.2
24	FLUOR CORP.	101.9
25	FUGRO	100.0
26	BURNS AND ROE GROUP INC.	80.5
27	STANLEY CONSULTANTS INC.	72.7
28	CDI CORP.	62.2
29	LOUIS BERGER	60.7
30	ELECTRICAL CONSULTANTS INC.	57.0
31	RCM TECHNOLOGIES INC.	56.9
32	MESA ASSOCIATES INC.	54.1
33	STANTEC INC.	51.9
34	ALTRAN	48.5
35	CHA CONSULTING INC.	38.5
36	ECOLOGY & ENVIRONMENT INC.	37.8
37	PAUL C. RIZZO ASSOCIATES INC.	30.9
38	COMMONWEALTH ASSOCIATES INC.	30.9
39	ULTEIG ENGINEERS INC.	28.1
40	PARSONS	26.5
41	SEGA INC.	25.4
42	BUREAU VERITAS	24.8
43	CARDNO	24.6
44	TERRACON CONSULTANTS INC.	24.1
45	VANDERWEIL ENGINEERS	22.8
46	GOLDER ASSOCIATES INC.	20.8
47	DAVID EVANS AND ASSOCIATES INC.	18.5
48	GZA GEOENVIRONMENTAL INC.	17.8
49	ATKINS NORTH AMERICA	17.3
50	GAI CONSULTANTS INC.	17.1

SOLAR POWER		REVENUE (\$ MIL.)
RANK	FIRM	
1	AECOM TECHNOLOGY CORP.	29.3
2	BECHTEL	19.0
3	URS CORP.	16.5
4	WORLEYPARSONS GROUP INC.	16.4
5	FLUOR CORP.	12.8
6	HDR	9.6
7	LEIDOS	8.1
8	TETRA TECH INC.	8.0
9	SSEOE GROUP	6.3
10	BURNS & MCDONNELL	6.1

WIND POWER		REVENUE (\$ MIL.)
RANK	FIRM	
1	TETRA TECH INC.	102.0
2	AECOM TECHNOLOGY CORP.	19.9
3	STANTEC INC.	7.4
4	AMEC	6.6
5	SWCA ENVIRONMENTAL CONSULTANTS	6.0
6	TRC COS. INC.	5.9
7	LEIDOS	5.7
8	INFRASTRUCTURE AND ENERGY ALTERNATIVES LLC	4.0
9	URS CORP.	3.9
10	PARSONS BRINCKERHOFF	3.8

HYDRO PLANTS		REVENUE (\$ MIL.)
RANK	FIRM	
1	AECOM TECHNOLOGY CORP.	212.8
2	TETRA TECH INC.	139.0
3	MWH GLOBAL	119.9
4	HDR	51.6
5	URS CORP.	26.2
6	BLACK & VEATCH	22.6
7	PARSONS	16.8
8	AMEC	13.4
9	JACOBS	10.9
10	LOUIS BERGER	8.3

OPERATION AND MAINTENANCE		REVENUE (\$ MIL.)
RANK	FIRM	
1	TETRA TECH INC.	54.0
2	CDI CORP.	20.7
3	JACOBS	9.7
4	PROFESSIONAL SERVICE INDUS. (PSI)	6.3
5	ULTEIG ENGINEERS INC.	3.4

The Top Design Firms in Power

FOSSIL FUEL		REVENUE (\$ MIL.)	TRANSMISSION AND DISTRIBUTION PLANTS		REVENUE (\$ MIL.)
RANK	FIRM		RANK	FIRM	
1	BLACK & VEATCH	315.1	1	BURNS & MCDONNELL	272.6
2	BURNS & MCDONNELL	262.1	2	POWER ENGINEERS INC.	239.8
3	KIEWIT CORP.	209.2	3	AECOM TECHNOLOGY CORP.	236.0
4	ZACHRY HOLDINGS INC.	179.2	4	BLACK & VEATCH	168.3
5	URS CORP.	167.0	5	TRC COS. INC.	135.7
6	AECOM TECHNOLOGY CORP.	150.7	6	HDR	91.9
7	PARSONS BRINCKERHOFF	143.3	7	JACOBS	87.1
8	KBR	135.7	8	AMEC	85.5
9	THE BABCOCK & WILCOX CO.	124.1	9	PARSONS BRINCKERHOFF	75.9
10	CH2M HILL	109.4	10	LEIDOS	66.1
11	WORLEYPARSONS GROUP INC.	93.4	11	TETRA TECH INC.	57.0
12	FUGRO	86.0	12	BECHTEL	43.0
13	BECHTEL	83.0	13	URS CORP.	33.1
14	BURNS AND ROE GROUP INC.	65.5	14	COMMONWEALTH ASSOCIATES INC.	29.0
15	JACOBS	50.2	15	ECOLOGY & ENVIRONMENT INC.	27.1
16	LOUIS BERGER	39.1	16	ZACHRY HOLDINGS INC.	25.2
17	FLUOR CORP.	35.7	17	STANTEC INC.	23.6
18	HDR	33.9	18	ULTEIG ENGINEERS INC.	22.6
19	LEIDOS	29.0	19	WORLEYPARSONS GROUP INC.	22.2
20	AMEC	27.6	20	FLUOR CORP.	20.5
21	CDI CORP.	25.5	21	DAVID EVANS AND ASSOCIATES INC.	17.7
22	STANTEC INC.	20.7	22	SURVEYING AND MAPPING INC. (SAM INC.)	16.0
23	SEGA INC.	20.3	23	ALTRAN	15.4
24	PCI SKANSKA	12.6	24	TERRACON CONSULTANTS INC.	10.9
25	TRC COS. INC.	10.8	25	GAI CONSULTANTS INC.	9.9

NUCLEAR PLANTS		REVENUE (\$ MIL.)	CO-GENERATION		REVENUE (\$ MIL.)
RANK	FIRM		RANK	FIRM	
1	BECHTEL	226.0	1	AECOM TECHNOLOGY CORP.	97.8
2	AMEC	135.3	2	JACOBS	71.7
3	BLACK & VEATCH	65.4	3	URS CORP.	40.6
4	URS CORP.	54.0	4	THE BABCOCK & WILCOX CO.	30.3
5	JACOBS	53.8	5	BURNS & MCDONNELL	25.9
6	TETRA TECH INC.	52.0	6	VANDERWEIL ENGINEERS	14.0
7	WORLEYPARSONS GROUP INC.	38.6	7	PARSONS BRINCKERHOFF	11.8
8	ZACHRY HOLDINGS INC.	33.0	8	CDM SMITH	9.3
9	PAUL C. RIZZO ASSOCIATES INC.	30.9	9	CDI CORP.	8.7
10	ALTRAN	22.8	10	BLACK & VEATCH	7.1
11	FLUOR CORP.	20.7			
12	BURNS AND ROE GROUP INC.	12.3			
13	BURNS & MCDONNELL	11.4			
14	CH2M HILL	10.8			
15	GREENMAN-PEDERSEN INC.	8.5			
16	LEIDOS	6.5			
17	GAI CONSULTANTS INC.	5.2			
18	FUGRO	5.0			
19	PARSONS BRINCKERHOFF	4.7			
20	CDI CORP.	4.7			

*BASED ON 2013 CONTRACTING REVENUE FROM POWER AS REPORTED IN ENR'S SURVEY OF LEADING CONTRACTORS AND DESIGN FIRMS. SEE ENR.COM FOR EXPANDED LISTINGS.



By Jim Parsons

Swift Growth Stretches Firms' Resources

Carbon-based sector is one of the busiest for engineering firms

The petroleum sector remains one of the briskest markets for engineering companies, with the range of facilities and infrastructure design projects seemingly rivaled only by the volume of oil and natural gas being extracted across North America.

In October 2013, U.S. domestic crude-oil production surpassed import levels for the first time since February 1995, according to the Energy Information Administration, driven in large part by extensive shale-play activity in northern Appalachia, Texas and North Dakota. Natural-gas production increased to 66.5 billion cu ft per day (cf/d) in 2013, though the 1% increase is substantially less compared with the previous two years.

Nevertheless, insufficient transport capacity in the Marcellus shale play has spurred several new pipeline projects, including the 178-mile expansion of the

Transcontinental Gas Pipe Line Co. (Transco) Atlantic Sunrise network in the mid-Atlantic states, plus smaller expansions to its New Jersey-to-Gulf Coast main line. And Transco's \$300-million Gulf Trace project will support Cheniere Energy Partners LP's Sabine Pass liquefaction project being developed in Louisiana.

Though design firms relish the market's bounty, they're scrambling to find enough expertise to handle the opportunities effectively. Firms such as Tetra Tech, which has approximately 1,400 miles of pipeline projects in the U.S. and Canada, are acquiring smaller oil-and-gas specialists to keep up with demand for design skills. "We're finding it difficult to hire organically," says Ron Chu, Tetra Tech business group president. "So, the fastest way to acquire a critical mass of talent is via acquisitions. The nature of

BOUNTY Opportunities in Alaska's North Slope and across North America are abundant, firms say.

the boom also has changed the way many clients operate, Chu adds. Price has become as important, if not more so, than quality and schedule. "It's a reflection of operators wanting better returns on their capital investments," he explains. Oil and gas companies also are increasingly calling on design firms to provide integrated project management services to better handle performance risks driven by the scarcity of field labor.

Joel Eacker, senior vice president in the oil, gas and chemicals practice area for CH2M Hill, says firms are augmenting their clients' internal capabilities, particularly smaller firms that are now pursuing larger investments. Project management expertise is likewise coveted by state agencies such as the Alaska Gasline Development Corp., established to build the \$8-billion, 737-mile Alaska Stand-Alone Pipeline project to bring North Slope natural gas to the state's central and southern communities. CH2M Hill will assist with engineering oversight, procurement and other services during the project's development phase.

Though U.S. petroleum production is expected to grow for the foreseeable future, it's not without potential challenges. Many older refineries lack the capacity to handle the light sweet crude produced in the U.S., which could create problems for the entire supply chain. In the near term, though, "the next two to three years will be very active," Chu says. "There's no stopping it." ■

TOP PETROLEUM DESIGN PROJECTS REPORTED BY DODGE

RANK		CURRENT PHASE	PROJ. TOTAL (\$ MIL.)
1	LAKE CHARLES LNG EXPORT PROJECT EXPANSION, LOUISIANA	PLANNING SCHEMATICS	9,500.0
2	ETHYLENE CRACKER AND DERIVATIVES COMPLEX, LOUISIANA	PLANNING SCHEMATICS	6,000.0
3	SEMPRA LIQUEFIED NATURAL GAS EXPORT TERMINAL, LOUISIANA	PLANNING SCHEMATICS	6,000.0
4	JORDAN COVE ENERGY PROJECT, OREGON	PLANNING SCHEMATICS	4,500.0
5	FPL 2 GAS PIPELINE-SABAL TRAIL & FLA. S.E. CONNECTION, FLORIDA	PLANNING SCHEMATICS	3,000.0

SOURCE: McGRAW HILL CONSTRUCTION DODGE DATA

The Top Design Firms in Petroleum

MAINTENANCE

RANK	FIRM	REVENUE (\$ MIL.)
1	CH2M HILL	90.6
2	FLUOR CORP.	70.7
3	JACOBS	34.0
4	CDI CORP.	31.9
5	WORLEYPARSONS GROUP INC.	25.0

PIPELINES

RANK	FIRM	REVENUE (\$ MIL.)
1	GULF INTERSTATE ENGINEERING CO.	253.0
2	CH2M HILL	244.1
3	WOOD GROUP MUSTANG INC.	243.2
4	TETRA TECH INC.	241.0
5	AEGION CORP.	232.6
6	JACOBS	183.3
7	URS CORP.	179.3
8	UNIVERSALPEGASUS INTERNATIONAL INC.	172.0
9	WILLBROS GROUP INC.	167.0
10	HATCH MOTT MACDONALD	107.9
11	CDI CORP.	94.3
12	SURVEYING AND MAPPING INC. (SAM INC.)	90.1
13	EN ENGINEERING LLC	75.7
14	FLUOR CORP.	64.4
15	AMEC	45.5
16	MICHAEL BAKER INTERNATIONAL	38.2
17	WORLEYPARSONS GROUP INC.	34.6
18	STANTEC INC.	33.1
19	KBR	30.7
20	BECHTEL	28.0
21	SWCA ENVIRONMENTAL CONSULTANTS	26.7
22	ATKINS NORTH AMERICA	26.6
23	GAI CONSULTANTS INC.	26.6
24	PROFESSIONAL SERVICE INDUS. (PSI)	21.5
25	ECOLOGY & ENVIRONMENT INC.	20.4

OFFSHORE AND UNDERWATER FACILITIES

RANK	FIRM	REVENUE (\$ MIL.)
1	WORLEYPARSONS GROUP INC.	576.3
2	WOOD GROUP MUSTANG INC.	520.9
3	KBR	355.4
4	FUGRO	110.0
5	FLUOR CORP.	105.9
6	JACOBS	90.7
7	AMEC	48.8
8	WALDEMAR S. NELSON AND CO. INC.	39.3
9	UNIVERSALPEGASUS INTERNATIONAL INC.	38.0
10	TETRA TECH INC.	31.0
11	ARUP	27.5
12	HGA (HUNT, GUILLOT, & ASSOCIATES)	22.3
13	HDR	18.8
14	GEOSYNTEC CONSULTANTS	11.8
15	BECHTEL	9.0

REFINERIES AND PETROCHEMICAL PLANTS

RANK	FIRM	REVENUE (\$ MIL.)
1	FLUOR CORP.	2,805.8
2	JACOBS	1,635.9
3	BECHTEL	1,144.0
4	KBR	790.5
5	WORLEYPARSONS GROUP INC.	514.7
6	URS CORP.	396.5
7	S&B ENGINEERS AND CONSTRUCTORS LTD. AND AFFILIATES	285.7
8	AMEC	241.3
9	WOOD GROUP MUSTANG INC.	203.6
10	CDI CORP.	163.5
11	BURNS & MCDONNELL	131.8
12	AMBITECH ENGINEERING CORP.	91.5
13	WILLBROS GROUP INC.	90.1
14	BLACK & VEATCH	76.3
15	ANVIL CORP.	64.0
16	STANTEC INC.	50.1
17	TETRA TECH INC.	50.0
18	CH2M HILL	39.4
19	HARGROVE ENGINEERS + CONSTRUCTORS	32.6
20	C&I ENGINEERING	28.0
21	LEIDOS	27.5
22	ZACHRY HOLDINGS INC.	25.1
23	VALDES ENGINEERING CO.	18.7
24	ORBITAL ENGINEERING INC.	16.0
25	MERRICK & CO.	14.7

The Top Design Firms in Petroleum

PETROLEUM		REVENUE (\$ MIL.)
RANK	FIRM	
1	FLUOR CORP.	3,046.8
2	JACOBS	1,987.4
3	AMEC	1,192.0
4	WORLEYPARSONS GROUP INC.	1,190.4
5	WOOD GROUP MUSTANG INC.	1,186.0
6	BECHTEL	1,181.0
7	KBR	1,176.5
8	CB&I	1,067.1
9	URS CORP.	676.1
10	CH2M HILL	374.1
11	TETRA TECH INC.	322.0
12	S&B ENGINEERS AND CONTRACTORS LTD. AND AFFILIATES	307.8
13	CDI CORP.	291.4
14	WILLBROS GROUP INC.	257.1
15	GULF INTERSTATE ENGINEERING CO.	253.0
16	AEGION CORP.	232.6
17	UNIVERSALPEGASUS INTERNATIONAL INC.	217.0
18	CARDNO	206.0
19	ENGLOBAL U.S. INC.	137.0
20	BUREAU VERITAS	136.4
21	BURNS & MCDONNELL	131.8
22	FUGRO	120.0
23	HATCH MOTT MACDONALD	107.9
24	AMBITECH ENGINEERING CORP.	98.5
25	SURVEYING AND MAPPING INC. (SAM INC.)	90.1
26	STANTEC INC.	83.2
27	EN ENGINEERING LLC	82.7
28	BLACK & VEATCH	81.8
29	ANVIL CORP.	70.0
30	THE LAUREN CORP.	67.3
31	PROCESSES UNLIMITED INTERNATIONAL INC.	50.6
32	WALDEMAR S. NELSON AND CO. INC.	46.5
33	SPEC SERVICES INC.	39.2
34	MICHAEL BAKER INTERNATIONAL	38.2
35	T.J. CROSS ENGINEERS INC.	37.0
36	RETTEW ASSOCIATES INC.	34.0
37	HARGROVE ENGINEERS + CONTRACTORS	33.5
38	HGA (HUNT, GUILLOT, & ASSOCIATES)	32.8
39	C.H. FENSTERMAKER & ASSOCIATES	32.8
40	ECOLOGY & ENVIRONMENT INC.	32.2
41	ATKINS NORTH AMERICA	32.1
42	LEIDOS	32.0
43	C&I ENGINEERING	30.2
44	CIVIL & ENVIRONMENTAL CONSULTANTS INC.	30.1
45	LOUIS BERGER	29.2
46	SWCA ENVIRONMENTAL CONSULTANTS	28.7
47	PROFESSIONAL SERVICE INDUS. (PSI)	28.2
48	HDR	28.1
49	ARUP	27.5
50	T. BAKER SMITH LLC	27.2

*BASED ON 2013 CONTRACTING REVENUE FROM PETROLEUM AS REPORTED IN ENR'S SURVEY OF LEADING CONTRACTORS AND DESIGN FIRMS. SEE ENR.COM FOR EXPANDED LISTINGS.

By Johanna Knapschaefer

Firms See Buoyancy in Robust Water Sector

Despite uptick, bidding remains fiercely competitive



POPULAR APPROACH A treatment plant in California is one of several design-build projects underway.

Water executives say they are seeing slow but steady growth in the water-wastewater sector, with greater bidding opportunities for a broad mix of projects. "This year, sales for water and wastewater projects are up 20% over last year and, if you include contract negotiations, up 130% over last year," says Darwin Nelson, president of CDM Smith's North America Unit, Cambridge, Mass. "This is promising."

The water-wastewater projects include replacing aging infrastructure in New England, designing big water-supply facilities in the West and large design-builds for the federal government. In coastal states, climate change and improv-

ing resiliency are driving growth, he says.

Despite this demand uptick, executives agree that bidding on municipal market projects is still exceedingly competitive.

Hot areas of the country include the Northeast and mid-Atlantic; the southern states of Florida and Georgia; the western states of California, Washington and Oregon; and the southwestern states of Oklahoma and Texas.

Meanwhile, the Midwest is slowing, and "the federal government is cooling a bit. "With so many big [federal] projects in progress, there's less new work," Nelson says.

CDM Smith Construction currently is building a \$100-million, 6-million-

gallon-per-day water treatment plant at the Ft. Irwin National Training Center. The U.S. Army Corps of Engineers Los Angeles District is overseeing the design-build project, set for completion in 2016.

The long drought in arid parts of Florida, Texas and California has brought a more creative and holistic approach to managing water, says Leslie Shoemaker, senior vice president of corporate strategy at Tetra Tech, Pasadena, Calif. "Clients are taking a more unified approach [to water management] by looking at water capture, reuse, treatment and infiltration," she observes.

In Monterey, Calif., CDM Smith won an \$88-million contract in December for a Cal-American Desalination plant, and environmental permitting is underway, Nelson says.

Meanwhile, the \$700-million Carlsbad Seawater Desalination Facility designed by Arcadis is heading into commissioning, says Mike MacPhee, president of the design firm's water division.

In regulatory-driven work in California, HDR, Omaha, Neb., is managing wastewater in a joint venture with Brown & Caldwell, Walnut Creek, Calif., for the Sacramento Regional County Sanitation District's \$2-billion Advanced Wastewater Treatment Program. A new wastewater-discharge permit requires SRCSD to upgrade its treatment facilities by May 2021, according to HDR.

In Texas, Tetra Tech is assisting the San Antonio Water System with designing the water-treatment-plant portion of a \$150-million desalination facility in San Antonio, one of the state's largest brackish-water desalination facilities that uses reverse-osmosis treatment. It is scheduled to break ground in July 2014 and go on line by October 2016.

As green infrastructure matures from what was considered a novel technology only a few years ago, it is emerging as a tool of choice.

"In the past couple of years, not a single client has considered a stormwater solution that doesn't have green infrastructure," MacPhee says. ■

TOP ENVIRONMENTAL DESIGN PROJECTS REPORTED BY DODGE

RANK	CURRENT PHASE	PROJ. TOTAL (\$ MIL.)
1	PLANNING SCHEMATICS	1,000.0
2	PLANNING SCHEMATICS	1,000.0
3	DESIGN DEVELOPMENT	859.0
4	PLANNING SCHEMATICS	345.0
5	PLANNING SCHEMATICS	325.0

SOURCE: MCGRAW HILL CONSTRUCTION DODGE DATA

The Top Design Firms in Environment

WATER SUPPLY

RANK	FIRM	REVENUE (\$ MIL.)
1	TETRA TECH INC.	667.0
2	AECOM TECHNOLOGY CORP.	624.5
3	CH2M HILL	538.5
4	MWH GLOBAL	367.7
5	URS CORP.	292.6
6	BLACK & VEATCH	207.3
7	CDM SMITH	174.8
8	HDR	174.4
9	ARCADIS U.S./RTKL	173.0
10	JACOBS	132.3
11	MICHAEL BAKER INTERNATIONAL	103.7
12	STANTEC INC.	95.9
13	AMEC	65.0
14	CAROLLO ENGINEERS INC.	60.0
15	BROWN AND CALDWELL	55.0
16	KBR	53.6
17	LOUIS BERGER	50.7
18	DEWBERRY	50.3
19	HAZEN AND SAWYER PC	48.5
20	ATKINS NORTH AMERICA	48.3
21	GANNETT FLEMING	46.9
22	FRESEE AND NICHOLS INC.	45.9
23	KLEINFELDER	45.0
24	GEI CONSULTANTS INC.	43.1
25	PARSONS	35.6
26	KIMLEY-HORN AND ASSOCIATES INC.	33.8
27	HATCH MOTT MACDONALD	32.0
28	KENNEDY/JENKS CONSULTANTS	31.4
29	BURNS & MCDONNELL	30.3
30	FUGRO	30.0
31	PARSONS BRINCKERHOFF	28.7
32	WOODARD & CURRAN	24.8
33	BROWN & GAY ENGINEERS INC.	24.2
34	LEO A DALY	23.6
35	HALFF ASSOCIATES INC.	21.3
36	HNTB COS.	18.9
37	CARDNO	18.8
38	GEOSYNTEC CONSULTANTS	18.2
39	RMC WATER AND ENVIRONMENT	18.0
40	SCHNABEL ENGINEERING INC.	17.9
41	WESTON & SAMPSON	17.3
42	BARTLETT & WEST INC.	14.4
43	HAKS ENGINEERS, ARCHITECTS AND LAND SURVEYORS	14.4
44	H2M ARCHITECTS + ENGINEERS	14.1
45	PARKHILL, SMITH & COOPER INC.	13.3
46	LANGAN ENG'G AND ENVIRONMENTAL SERVICES INC.	12.9
47	WHITMAN, REQUARDT & ASSOCIATES LLP	12.2
48	LJA ENGINEERING INC.	12.0
49	O'BRIEN & GERE	11.4
50	TERRACON CONSULTANTS INC.	11.0

SEWERAGE AND SOLID WASTE

RANK	FIRM	REVENUE (\$ MIL.)
1	CH2M HILL	509.7
2	MWH GLOBAL	369.9
3	AECOM TECHNOLOGY CORP.	323.7
4	CDM SMITH	195.5
5	TETRA TECH INC.	182.0
6	HDR	174.3
7	BROWN AND CALDWELL	160.0
8	BLACK & VEATCH	158.7
9	URS CORP.	150.3
10	ARCADIS U.S./RTKL	116.0
11	HAZEN AND SAWYER PC	114.1
12	PARSONS	111.7
13	SCS ENGINEERS	103.9
14	CAROLLO ENGINEERS INC.	94.9
15	JACOBS	79.7
16	GREELEY AND HANSEN LLC	67.3
17	STANTEC INC.	66.8
18	HATCH MOTT MACDONALD	48.4
19	AMEC	44.0
20	WOODARD & CURRAN	42.8
21	AEGION CORP.	42.3
22	DLZ	39.5
23	MICHAEL BAKER INTERNATIONAL	38.8
24	GEOSYNTEC CONSULTANTS	38.3
25	APEX COS. LLC	35.8
26	KLEINFELDER	33.3
27	O'BRIEN & GERE	31.6
28	BURNS & MCDONNELL	30.9
29	GOLDER ASSOCIATES INC.	29.8
30	CIVIL & ENVIRONMENTAL CONSULTANTS INC.	28.1
31	DVIRKA AND BARTILUCCI CONSULTING ENGINEERS	27.9
32	WADE TRIM	26.8
33	WESTON & SAMPSON	26.7
34	RJN GROUP INC.	25.1
35	BROWN & GAY ENGINEERS INC.	23.4
36	STRAND ASSOCIATES INC.	23.2
37	WRIGHT-PIERCE	22.0
38	KENNEDY/JENKS CONSULTANTS	21.7
39	STANLEY CONSULTANTS INC.	20.7
40	EA ENGINEERING SCIENCE AND TECH. INC.	20.0
41	ATKINS NORTH AMERICA	19.5
42	FRESEE AND NICHOLS INC.	19.4
43	DEWBERRY	18.2
44	GANNETT FLEMING	17.4
45	HNTB COS.	16.9
46	JONES, EDMUND & ASSOCIATES INC.	16.4
47	KPFF CONSULTING ENGINEERS	16.2
48	WENCK ASSOCIATES INC.	15.9
49	BURGESS & NIPLE INC.	15.6
50	S&ME INC.	15.4

The Top Design Firms in Environment

HAZARDOUS WASTE		REVENUE (\$ MIL.)
RANK	FIRM	
1	URS CORP.	888.2
2	ARCADIS U.S./RTKL	831.0
3	CH2M HILL	555.2
4	AECOM TECHNOLOGY CORP.	536.1
5	TETRA TECH INC.	491.0
6	JACOBS	330.8
7	PARSONS	279.0
8	BECHTEL	227.0
9	AMEC	220.0
10	TRC COS. INC.	182.6
11	FLUOR CORP.	174.8
12	WESTON SOLUTIONS INC.	150.7
13	KLEINFELDER	133.2
14	GEOSYNTEC CONSULTANTS	124.5
15	CDM SMITH	120.5
16	CB&I	101.2
17	BROWN AND CALDWELL	92.0
18	CARDNO	82.3
19	TERRACON CONSULTANTS INC.	68.9
20	HALEY & ALDRICH INC.	62.7
21	LOUIS BERGER	61.6
22	GZA GEoenvironmental INC.	57.6
23	HDR	51.4
24	O'BRIEN & GERE	50.9
25	BUREAU VERITAS	48.3
26	BURNS & MCDONNELL	48.3
27	ENSAFE INC.	44.1
28	LANGAN ENG'G AND ENVIRONMENTAL SERVICES INC.	40.1
29	MICHAEL BAKER INTERNATIONAL	39.9
30	EA ENGINEERING SCIENCE AND TECH. INC.	39.5
31	WOODARD & CURRAN	39.2
32	SCS ENGINEERS	38.4
33	ECOLOGY & ENVIRONMENT INC.	32.2
34	STANTEC INC.	31.1
35	BLACK & VEATCH	22.3
36	ECS	22.0
37	GEI CONSULTANTS INC.	20.3
38	HATCH MOTT MACDONALD	16.8
39	GANNETT FLEMING	16.1
40	S&ME INC.	14.7
41	FUSS & O'NEILL INC.	14.7
42	H2M ARCHITECTS + ENGINEERS	13.3
43	KENNEDY/JENKS CONSULTANTS	12.8
44	VERSAR INC.	12.2
45	DANIEL B. STEPHENS & ASSOCIATES INC. (DBS&A)	11.6
46	GEOENGINEERS INC.	11.0
47	HULL & ASSOCIATES INC.	10.5
48	FOTH COS.	10.4
49	NINYO & MOORE	10.0
50	SHORT ELLIOTT HENDRICKSON INC.	10.0

WATER TREATMENT, DESALINATION PLANTS		REVENUE (\$ MIL.)
RANK	FIRM	
1	TETRA TECH INC.	548.0
2	CH2M HILL	506.4
3	MWH GLOBAL	256.2
4	AECOM TECHNOLOGY CORP.	204.3
5	CDM SMITH	152.5
6	ARCADIS U.S./RTKL	126.0
7	JACOBS	85.2
8	HDR	65.6
9	KBR	53.6
10	BLACK & VEATCH	51.4
11	CAROLLO ENGINEERS INC.	47.4
12	KIMLEY-HORN AND ASSOCIATES INC.	33.8
13	MICHAEL BAKER INTERNATIONAL	32.0
14	BURNS & MCDONNELL	30.3
15	AMEC	30.3
16	STANTEC INC.	25.0
17	URS CORP.	24.2
18	GANNETT FLEMING	23.0
19	PARSONS	20.5
20	BROWN AND CALDWELL	20.0

SANITARY AND STORM SEWERS		REVENUE (\$ MIL.)
RANK	FIRM	
1	MWH GLOBAL	167.9
2	AECOM TECHNOLOGY CORP.	112.7
3	CH2M HILL	101.2
4	PARSONS	99.9
5	URS CORP.	63.4
6	BLACK & VEATCH	59.8
7	CDM SMITH	59.0
8	BROWN AND CALDWELL	53.0
9	AEGION CORP.	42.3
10	HDR	40.0
11	GREELEY AND HANSEN LLC	37.6
12	STANTEC INC.	35.0
13	HATCH MOTT MACDONALD	28.5
14	WADE TRIM	22.7
15	RJN GROUP INC.	21.1
16	AMEC	21.0
17	CAROLLO ENGINEERS INC.	18.9
18	KPFF CONSULTING ENGINEERS	16.2
19	LJA ENGINEERING INC.	14.5
20	MICHAEL BAKER INTERNATIONAL	14.2
21	DVIRKA AND BARTILUCCI CONSULTING ENGINEERS	11.2
22	DEWBERRY	10.3
23	FREESE AND NICHOLS INC.	10.2
24	RUMMEL KLEPPER & KAHL LLP	9.8
25	WRIGHT-PIERCE	9.5

*BASED ON 2013 CONTRACTING REVENUE FROM ENVIRONMENT AS REPORTED IN ENR'S SURVEY OF LEADING CONTRACTORS AND DESIGN FIRMS. SEE ENR.COM FOR EXPANDED LISTINGS.

The Top Design Firms in Environment

CHEMICAL AND SOIL REMEDIATION		REVENUE (\$ MIL.)	TRANSMISSION LINES AND AQUEDUCTS		REVENUE (\$ MIL.)
RANK	FIRM		RANK	FIRM	
1	URS CORP.	570.1	1	AECOM TECHNOLOGY CORP.	243.6
2	ARCADIS U.S./RTKL	498.0	2	BLACK & VEATCH	124.0
3	AECOM TECHNOLOGY CORP.	356.5	3	MWH GLOBAL	87.7
4	PARSONS	193.4	4	URS CORP.	68.4
5	TETRA TECH INC.	156.0	5	HDR	41.7
6	JACOBS	145.3	6	MICHAEL BAKER INTERNATIONAL	37.7
7	CH2M HILL	116.7	7	JACOBS	37.6
8	CDM SMITH	103.3	8	ATKINS NORTH AMERICA	37.0
9	GEOSYNTEC CONSULTANTS	93.6	9	CH2M HILL	32.1
10	AMEC	84.6	10	FREESE AND NICHOLS INC.	26.6
11	BECHTEL	74.0	11	BROWN AND CALDWELL	25.0
12	TRC COS. INC.	66.1	12	STANTEC INC.	24.3
13	BROWN AND CALDWELL	52.0	13	CDM SMITH	22.3
14	GEI CONSULTANTS INC.	28.3	14	HATCH MOTT MACDONALD	19.7
15	BURNS & MCDONNELL	25.2	15	FUGRO	15.0
16	ECOLOGY & ENVIRONMENT INC.	24.0	16	LJA ENGINEERING INC.	13.5
17	BLACK & VEATCH	22.3	17	BARTLETT & WEST INC.	13.4
18	HDR	20.4	18	LOUIS BERGER	12.5
19	STANTEC INC.	20.0	19	DEWBERRY	12.1
20	LOUIS BERGER	17.6	20	LEO A DALY	12.0

SITE ASSESSMENT AND COMPLIANCE		REVENUE (\$ MIL.)	WASTEWATER TREATMENT PLANTS		REVENUE (\$ MIL.)
RANK	FIRM		RANK	FIRM	
1	CH2M HILL	425.5	1	CH2M HILL	362.0
2	ARCADIS U.S./RTKL	293.0	2	AECOM TECHNOLOGY CORP.	211.0
3	TETRA TECH INC.	266.0	3	MWH GLOBAL	208.2
4	URS CORP.	257.0	4	ARCADIS U.S./RTKL	117.0
5	AECOM TECHNOLOGY CORP.	154.9	5	CDM SMITH	112.7
6	AMEC	80.7	6	BROWN AND CALDWELL	102.0
7	TRC COS. INC.	67.3	7	BLACK & VEATCH	98.5
8	BROWN AND CALDWELL	40.0	8	HDR	91.5
9	TERRACON CONSULTANTS INC.	37.8	9	TETRA TECH INC.	77.0
10	JACOBS	36.9	10	CAROLLO ENGINEERS INC.	76.0
11	LOUIS BERGER	35.9	11	URS CORP.	74.4
12	HDR	31.0	12	JACOBS	64.9
13	MICHAEL BAKER INTERNATIONAL	29.9	13	STANTEC INC.	29.5
14	SCS ENGINEERS	24.9	14	BURNS & MCDONNELL	28.5
15	BURNS & MCDONNELL	23.2	15	GREELEY AND HANSEN LLC	26.4

*BASED ON 2013 CONTRACTING REVENUE FROM ENVIRONMENT AS REPORTED IN ENR'S SURVEY OF LEADING CONTRACTORS AND DESIGN FIRMS. SEE ENR.COM FOR EXPANDED LISTINGS.

The Top Design Firms in Environment

SOLID WASTE		REVENUE (\$ MIL.)
RANK	FIRM	
1	TETRA TECH INC.	105.0
2	SCS ENGINEERS	103.9
3	CH2M HILL	46.6
4	HDR	42.8
5	GEOSYNTEC CONSULTANTS	32.4
6	GOLDER ASSOCIATES INC.	29.7
7	CIVIL & ENVIRONMENTAL CONSULTANTS INC.	25.9
8	CDM SMITH	23.8
9	URS CORP.	12.5
10	MICHAEL BAKER INTERNATIONAL	10.7

CLEAN AIR ACT COMPLIANCE		REVENUE (\$ MIL.)
RANK	FIRM	
1	PARSONS	85.6
2	URS CORP.	49.3
3	JACOBS	49.2
4	TRC COS. INC.	30.6
5	TETRA TECH INC.	30.0
6	AECOM TECHNOLOGY CORP.	24.8
7	AMEC	21.9
8	ARCADIS U.S./RTKL	21.0
9	CH2M HILL	8.3
10	MICHAEL BAKER INTERNATIONAL	6.1

DAMS AND RESERVOIRS		REVENUE (\$ MIL.)
RANK	FIRM	
1	AECOM TECHNOLOGY CORP.	176.7
2	URS CORP.	166.5
3	TETRA TECH INC.	119.0
4	HDR	67.1
5	ARCADIS U.S./RTKL	47.0
6	STANTEC INC.	41.7
7	MICHAEL BAKER INTERNATIONAL	34.0
8	LOUIS BERGER	28.3
9	AMEC	24.2
10	MWH GLOBAL	23.9
11	GANNETT FLEMING	23.9
12	BLACK & VEATCH	19.7
13	GEI CONSULTANTS INC.	17.5
14	FUGRO	15.0
15	FREESE AND NICHOLS INC.	11.1

NUCLEAR WASTE		REVENUE (\$ MIL.)
RANK	FIRM	
1	FLUOR CORP.	174.8
2	BECHTEL	153.0
3	JACOBS	99.5
4	TETRA TECH INC.	39.0
5	GEOSYNTEC CONSULTANTS	20.7
6	MERRICK & CO.	15.7
7	URS CORP.	11.8
8	AMEC	11.3
9	CDM SMITH	7.2
10	CH2M HILL	4.7

ASBESTOS AND LEAD ABATEMENT		REVENUE (\$ MIL.)
RANK	FIRM	
1	TERRACON CONSULTANTS INC.	20.3
2	TRC COS. INC.	18.6
3	AMEC	8.3
4	LOUIS BERGER	7.9
5	EFI GLOBAL INC.	4.8

*BASED ON 2013 CONTRACTING REVENUE FROM ENVIRONMENT AS REPORTED IN ENR'S SURVEY OF LEADING CONTRACTORS AND DESIGN FIRMS. SEE ENR.COM FOR EXPANDED LISTINGS.

By Bruce Buckley

Innovation, Better Cash Flow Create Optimism

Many manufacturers say they plan to move ahead with projects



HOT SPOT A recently completed auto assembly facility for Nissan in Mexico, which has plans to expand.

Many manufacturers are showing greater optimism in U.S. markets and are pushing ahead with new facilities, expansions and retooling projects.

Vince DiPofi, chief strategy officer at SSOE Group, sees growth in the manufacturing sector in emerging markets as well as domestically. "There's definitely an upward trend in opportunities," he adds.

In June, the National Association of Manufacturers reported that sales forecasts among manufacturers were the highest in two years, according to a

NAM-Industry Week survey. The survey also suggests that not all manufacturers are ready to forge ahead with projects. Manufacturers expect to increase capital spending on average by 2.3% over the next 12 months, which is higher than reported in the past two annual surveys. However, 41.5% expected to increase capital spending levels this year, while 39.1% said capital spending will remain the same.

Manufacturers also are making the most of their existing facilities. The Federal Reserve reported the capacity utilization rate for total industry increased

in May to 79.1%, 1% below the historical average since 1972.

David Haselton, director of global manufacturing solutions at CH2M Hill, says frustration with political battles in Washington, D.C., coupled with global uncertainty tied to Middle East conflicts, have made manufacturers wary when making business decisions. "It's a very unstable time in history," he says. The good news, Haselton says, is that companies have money to invest. Some are looking at new technologies, especially in the automotive sector. "We see a lot of innovation around the automotive industry that is propelling things in a very positive way for the next three to five years," he says.

In 2012, Ford announced it was redesigning its F-150 pickup to feature a mostly aluminum body. Haselton says he sees other car companies looking to follow the same strategy. "To see other manufacturers say they want to go the same way is great for engineers and contractors in the manufacturing sector," he says.

When manufacturers make big moves, suppliers follow and create additional opportunities. Last year, Alcoa broke ground on a \$275-million expansion of its Tennessee facility to meet growing demand for aluminum in cars. The company estimates that demand for aluminum in the automotive sector could double by 2025.

DiPofi sees widespread interest within the automotive industry to expand and retool facilities. SSOE designed a new 1.9-million-sq-ft automotive assembly facility for Nissan North America in Aguascalientes, Mexico. The recently completed plant was designed, constructed and placed in production within 22 months.

The project is the first of three project phases planned at the greenfield site. In June, Nissan announced it would partner with Daimler AG to invest \$1.4 billion in the next phase at the Aguascalientes facility. DiPofi did not say if SSOE is involved in the next phase; however, he said the company is bullish on the overall market in Mexico. The company opened an office in Mexico in January. "That's a real hot spot for us," he says. ■

TOP MANUFACTURING, TELECOM DESIGN PROJECTS REPORTED BY DODGE

RANK	CURRENT PHASE	PROJ. TOTAL (\$ MIL.)
1	NON-REACTOR NUCLEAR URANIUM PROCESSING FACIL., TENNESSEE	PLANNING SCHEMATICS 6,500.0
2	NUCOR STEEL LOUISIANA PLANT, LOUISIANA	PLANNING SCHEMATICS 2,650.0
3	FERTILIZER PLANT, INDIANA	PLANNING SCHEMATICS 2,000.0
4	NORTHERN PLAINS NITROGEN FERTILIZER PLANT	PLANNING SCHEMATICS 1,800.0

SOURCE: MCGRAW HILL CONSTRUCTION DODGE DATA

The Top Design Firms in Manufacturing, Telecom

INDUSTRIAL PROCESS		REVENUE (\$ MIL.)	MANUFACTURING		REVENUE (\$ MIL.)
RANK	FIRM		RANK	FIRM	
1	JACOBS	966.2	1	JACOBS	359.8
2	BECHTEL	567.0	2	M+W U.S. INC.	154.9
3	FLUOR CORP.	399.7	3	TETRA TECH INC.	142.0
4	URS CORP.	303.4	4	CH2M HILL	135.1
5	KBR	236.6	5	URS CORP.	120.0
6	TETRA TECH INC.	169.0	6	FLUOR CORP.	97.1
7	AMEC	147.0	7	GHAFARI ASSOCIATES LLC	87.0
8	S&B ENGINEERS AND CONSTRUCTORS LTD. AND AFFILIATES	128.4	8	AMEC	84.0
9	CH2M HILL	124.6	9	CDI CORP.	76.2
10	AUSENCO	100.0	10	SSOE GROUP	62.2
11	FOTH COS.	92.5	11	BUREAU VERITAS	54.8
12	CRB	86.9	12	KBR	34.4
13	DAY & ZIMMERMANN	72.2	13	CHA CONSULTING INC.	25.0
14	HARGROVE ENGINEERS + CONSTRUCTORS	67.2	14	RCM TECHNOLOGIES INC.	24.0
15	WOOD GROUP MUSTANG INC.	63.1	15	MIDDOUGH INC.	23.6
16	PROFESSIONAL SERVICE INDUS. (PSI)	55.4	16	RS&H INC.	23.6
17	SSOE GROUP	51.9	17	GOLDER ASSOCIATES INC.	23.1
18	WORLEYPARSONS GROUP INC.	50.4	18	WSP USA	20.5
19	IPS - INTEGRATED PROJECT SERVICES INC.	42.4	19	BURNS & MCDONNELL	17.9
20	STANTEC INC.	42.3	20	PROCESS PLUS LLC	17.6
21	STELLAR	40.1	21	LEIDOS	16.6
22	BURNS & MCDONNELL	38.8	22	MATRIX TECHNOLOGIES INC.	16.4
23	POWER ENGINEERS INC.	36.9	23	GRAY CONSTRUCTION	15.3
24	O'BRIEN & GERE	35.3	24	BARGE WAGGONER SUMNER & CANNON INC.	13.2
25	CDI CORP.	33.3	25	WUNDERLICH-MALEC ENGINEERING INC.	10.1
26	MIDDOUGH INC.	28.0			
27	ORBITAL ENGINEERING INC.	24.6			
28	GOLDER ASSOCIATES INC.	24.1			
29	BUREAU VERITAS	22.3			
30	O'NEAL INC.	22.2			
31	ROBINS & MORTON	21.5			
32	MERRICK & CO.	19.6			
33	WUNDERLICH-MALEC ENGINEERING INC.	19.0			
34	PCI SKANSKA	17.1			
35	CSD ENGINEERS LLC	15.0			
36	BILFINGER INDUSTRIAL SERVICES NORTH AMERICA	14.3			
37	ON-BOARD ENGINEERING CORP.	13.6			
38	CARDNO	13.0			
39	TERRACON CONSULTANTS INC.	12.6			
40	ARCH-CON CORP.	12.2			
41	EWINGCOLE	11.8			
42	CDM SMITH	11.5			
43	STEVENS ENGINEERS & CONSTRUCTORS INC.	10.4			
44	AFFILIATED ENGINEERS INC.	10.0			
45	ENGLOBAL U.S. INC.	10.0			
46	PROCESSES UNLIMITED INTERNATIONAL INC.	10.0			
47	KLEINFELDER	9.9			
48	GEI CONSULTANTS INC.	9.5			
49	HARRIS GROUP INC.	8.5			
50	PAULUS SOKOLOWSKI & SARTOR LLC	8.3			

PULP AND PAPER		REVENUE (\$ MIL.)
RANK	FIRM	
1	JACOBS	153.8
2	AMEC	46.2
3	KBR	36.1
4	S&B ENGINEERS AND CONSTRUCTORS LTD. AND AFFILIATES	30.9
5	URS CORP.	12.6
6	HARGROVE ENGINEERS + CONSTRUCTORS	12.2
7	ROBINS & MORTON	10.8
8	TETRA TECH INC.	8.0
9	CLARK NEXSEN PC	4.5
10	HARRIS GROUP INC.	4.3

AUTO PLANTS		REVENUE (\$ MIL.)
RANK	FIRM	
1	GHAFARI ASSOCIATES LLC	72.2
2	JACOBS	31.8
3	TETRA TECH INC.	31.0
4	SSOE GROUP	30.6
5	URS CORP.	22.0
6	CH2M HILL	16.3
7	LEIDOS	13.6
8	ALBERT KAHN FAMILY OF COS. (KAHN)	7.5
9	GOLDER ASSOCIATES INC.	6.3
10	CDI CORP.	4.7

*BASED ON 2013 CONTRACTING REVENUE FROM MANUFACTURING / TELECOM AS REPORTED IN ENR'S SURVEY OF LEADING CONTRACTORS AND DESIGN FIRMS. SEE ENR.COM FOR EXPANDED LISTINGS.

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ADD Inc.

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311 Summer St.
Boston, Mass. 02210
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www.addinc.com

Advantage Engineers LLC

Edward L. Balsavage, CEO, Managing Principal
910 Century Drive
Mechanicsburg, Pa. 17055
717-458-0800
www.advantageengineers.com

AECOM Technology Corp.

Michael S. Burke, CEO and President
555 S. Flower St.
Los Angeles, Calif. 90071-2300
(213) 593-8000
www.aecom.com

Aegion Corp.

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17988 Edison Ave.
Chesterfield, Mo. 63005
(636) 530-8000
www.Aegion.com

Affiliated Engineers Inc.

Jerry Schuett, PE, Princ./Chrmn.
5802 Research Park Blvd.
Madison, Wis. 53719
(608) 238-2616
www.aeieng.com

A|H|A Consulting Engineers

Martin Holoran, CEO
24 Hartwell Avenue
Lexington, Mass. 02421
7813723000
www.aha-engineers.com

AKF Group LLC

Paul A. Bello, Managing Partner
1501 Broadway, Suite 700
New York, N.Y. 10036
(212) 354-5656
www.akfgroup.com

AKRF Inc.

Edward Applebome, CEO/Pres.
440 Park Ave. South
New York, N.Y. 10016
(212) 696-0670
www.akrf.com

Alfa Tech Consulting Enterprises Inc.

Jeff Fini, CEO

1321 Ridder Park Drive, No. 50
San Jose, Calif. 95131
408 487 1200
www.atce.com

Alpha Testing Inc.

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Dallas, Texas 75229
9726208911
www.alphatesting.com

Altran

Thomas S. Foley, President/CEO
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Bordentown, N.J. 08505
8554258726
www.altran-na.com

Ambitech Engineering Corp.

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Downers Grove, Ill. 60515
(630) 963-5800
www.ambitech.com

AMEC

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www.amec.com

American Structurepoint Inc.

Willis R. Conner, President/COO
7260 Shadeland Station
Indianapolis, Ind. 46256-3957
(317) 547-5580
www.structurepoint.com

Ammann & Whitney

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New York, N.Y. 10014
(212) 462-8500
www.ammann-whitney.com

Anvil Corp.

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www.anvilcorp.com

Aon Fire Protection Engineering Corp.

Mark L. Rochholz, President
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Lincolnshire, Ill. 60069
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www.aonfpe.com

Apex Cos. LLC

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Rockville, Md. 20855
(301) 417-0200
www.apexcos.com

Arcadis U.S./RTKL

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630 Plaza Dr., #200
Highlands Ranch, Colo. 80129
(720) 344-3500
www.arcadis-us.com

Arch-Con Corp.

Michael G. Scheurich, President/CEO
1335 West Gray, Suite 300
Houston, Texas 77019
713-533-1900
www.arch-con.com

Architects Hawaii Ltd.

Bettina Mehnert, Pres./CEO
733 Bishop Street Suite 3100
Honolulu, Hawaii 96813
(808) 523-9636
www.ahldesign.com

Array Architects Inc.

Carl Davis, President & CEO
2520 Renaissance Boulevard
King of Prussia, Pa. 19406
610-270-0599
www.array-architects.com

Arup

Mahadev Raman, Chairman, Arup Americas
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New York, N.Y. 10005
(212) 896-3000
www.arup.com

ATCS PLC

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www.atcspcl.com

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<http://northamerica.atkinsglobal.com>

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www.atwell-group.com

Ausenco

Zimi Meka,
1320 Willow Pass Rd., Suite 300
Concord, Calif. 94520
925-939-4420
www.ausenco.com

Ayers Saint Gross

Jim Wheeler, AIA, LEED AP, President
1040 Hull St., Suite 100
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410.347.8500
www.asg-architects.com

Ayres Associates

Thomas Pulse, PE, President
3433 Oakwood Hills Pkwy.
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(715) 834-3161
www.AyresAssociates.com

The Babcock & Wilcox Co.

E. James Ferland, President & CEO
13024 Ballantyne Corporate Place, Suite
700
Charlotte, N.C. 28277
704.625.4900
www.babcock.com

Michael Baker International

Kurt Bergman, Chief Executive Officer
Airside Business Park, 100 Airside Dr.
Moon Township, Pa. 15108
(412) 269-6300
www.mbakintl.com

Bala Consulting Engineers Inc.

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443 South Gulph Rd.
King of Prussia, Pa. 19406
(610) 649-8000
www.bala.com

Ballinger

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French, FAIA; Terry D. Steelman,
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BAR Architects

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San Francisco, Calif. 94105
415 293 5700
www.bararch.com

Shalom Baranes Associates PC

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1010 Wisconsin Ave NW #900
Washington, D.C. 20007
(202) 342-2200
www.sbaranes.com

Bard Rao+Athanasiou Consulting Engineers LLC

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Watertown, Mass. 02472-5789
(617) 254-0016
www.brplusa.com

Barge Waggoner Sumner & Cannon Inc.

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211 Commerce St., Ste. 600
Nashville, Tenn. 37201
(615) 254-1500
www.bargewaggoner.com

Bartlett & West Inc.

Keith A. Warta, President
1200 SW Executive Dr.
Topeka, Kan. 66615-3850
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www.bartwest.com

Barton & Loguidice DPC

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(315) 457-5200
www.BartonandLoguidice.com

Baxter & Woodman Inc.

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(815) 459-1260
www.baxterwoodman.com

Beam, Longest and Neff LLC

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Bechtel

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www.benesch.com

Louis Berger

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www.louisberger.com

Bergmann Associates Inc.

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www.bergmannpc.com

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www.blainc.com

BETA Group Inc.

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401 333-2382
www.Beta-inc.com

Beyer Blinder Belle Architects & Planners LLP

Frederick Bland, Managing Partner
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New York, N.Y. 10003

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(212) 777-7800 www.beyerblinderbelle.com	570-821-1994 www.borton-lawson.com	www.bh-ba.com
BHDP Architecture Michael J. Habel, AIA, CEO 302 W. Third Street, Suite. 500 Cincinnati, Ohio 45202 (513) 271-1634 www.bhdp.com	Boswell Engineering Stephen T. Boswell, PhD, PE, SECB, Pres./CEO 330 Phillips Ave. South Hackensack, N.J. 07606 (201) 641-0770 www.boswellengineering.com	Bureau Veritas Pedro Guimaraes, CEO 1601 Sawgrass Corporate Pkwy, #400 Fort Lauderdale, Fla. 33323 (888) 357-7020 www.us.bureauveritas.com
Binkley & Barfield Inc. James (Brett) Binkley, Chief Executive Officer 1710 Seamist Drive Houston, Texas 77008 713-869-3433 www.binkleybarfield.com	Bowman Consulting Gary P. Bowman, President/CEO 3863 Centerview Dr., #300 Chantilly, Va. 20151 (703) 464-1000 www.bowmanconsulting.com	Burgess & Niple Inc. Ronald R. Schultz, Chairman 5085 Reed Rd. Columbus, Ohio 43220 (614) 459-2050 www.burgessniple.com
BKF Engineers David A. LaVelle, Pres./CEO 255 Shoreline Dr., #200 Redwood City, Calif. 94065 (650) 482-6300 www.bkf.com	Braun Intertec Corp. Jon Carlson, CEO 11001 Hampshire Ave. S. Minneapolis, MN 55438 (952) 995-2000 www.braunintertec.com	The Burke Group Christopher B. Burke, Chairman 9575 W. Higgins Rd., #600 Rosemont, Ill. 60018 (847) 823-0500 www.cbbel.com
BL Cos. Inc. Carolyn N. Stanworth, President & CEO 355 Research Parkway Meriden, Conn. 06450 (203) 630-1406 www.blcompanies.com	Bridgefarmer & Associates Inc. Mansoor Ahsan, PE, CEO/COO/CFO 12801 North Central Expressway, Ste. 400 Dallas, Texas 75243 972-231-8800 www.bridgefarmer.com	Burk-Kleinpeter Inc. George C. Kleinpeter Jr., President 4176 Canal St. New Orleans, La. 70119 (504) 486-5901 www.bkiusa.com
Black & Veatch Steve Edwards, Chairman, President & CEO 11401 Lamar Ave. Overland Park, Kan. 66211 (913) 458-2000 www.bv.com	Brown & Gay Engineers Inc. Lee C. Lennard, PE, President/CEO 10777 Westheimer, Ste. 400 Houston, Texas 77042 (281) 558-8700 www.brownngay.com	Burns & McDonnell Greg Graves, Chairman/President/CEO 9400 Ward Pkwy. Kansas City, Mo. 64114 (816) 333-9400 www.burnsmcd.com
Bohannan Huston Inc. Brian Burnett, President 7500 Jefferson St. NE Albuquerque, N.M. 87109 (505) 823-1000 www.bhinc.com	Brown and Caldwell Craig Goehring, CEO 201 N. Civic Dr. Walnut Creek, Calif. 94596 (925) 937-9010 www.brownandcaldwell.com	Burns and Roe Group Inc. K. Keith Roe, Pres./CEO 800 Kinderkamack Rd. Oradell, N.J. 07649 (201) 265-2000 www.roe.com
Bolton & Menk Inc. Bradley C. DeWolf, PE, President/CEO 1960 Premier Drive Mankato, Minn. 56001 (507) 625-4171 www.bolton-menk.com	BRPH Architects-Engineers Inc. Brad J. Harmsen, CEO/President 5700 N. Harbor City Blvd., Suite 400 Melbourne, Fla. 32940 (321) 254-7666 www.brph.com	Burns Engineering Inc. Matthew J. Burns, PE, President 1835 Market St.; Suite 300 Philadelphia, Pa. 19103 215-979-7700 www.burns-group.com
Borton-Lawson Christopher L. Borton, PE, Chief Executive Officer 613 Baltimore Drive, Suite 300 Wilkes-Barre, Pa. 18702	Buchart-Horn Inc./BASCO Associates Brian S. Funkhouser, PE, Pres./CEO 445 W. Philadelphia St. York, Pa. 17401 (717) 852-1400	Buro Happold Consulting Engineers Paul Westbury, Chief Executive Officer 100 Broadway, 23rd Fl. New York, N.Y. 10005 (212) 334-2025 www.burohappold.com
		Bury

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St. Paul, Minn. 55102
651-222-3701
www.bwbr.com

C&I Engineering
James W. Kerr, Exec. Dir. Projects
1930 Bishop Ln. Ste #800
Louisville, Ky. 40218-1945
(502) 451-4977
www.cieng.com

C&S Cos.
Ronald Peckham, PE, Chairman and CEO
499 Col. Eileen Collins Blvd.
Syracuse, N.Y. 13212
(315) 455-2000
www.cscos.com

Callison
John Jastrem, Chairman / CEO
1420 Fifth Ave. #2400
Seattle, Wash. 98101
(206) 623-4646
www.callison.com

Cannon Design
Gary R. Miller, CEO
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Grand Island, N.Y. 14072
(716) 773-6800
www.CannonDesign.com

Cardno
Paul Gardiner, President
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Portland, Ore. 97221
503-734-1800
www.cardno.com

Carollo Engineers Inc.
B. Narayanan, PE, President/CEO
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Walnut Creek, Calif. 94598
925-932-1710
www.carollo.com

CASCO Diversified Corp.
,
10877 Watson Rd.
St. Louis, Mo. 63127

(314) 821-1100
cascocorp.com

Francis Cauffman
James Crispino, AIA, NCARB, President
33 East 33rd St., Suite 1201
New York, N.Y. 10016
646-315-7000
franciscauffman.com

CB&I
Philip K. Asherman, President/CEO
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The Woodlands, Texas 77380
(832) 513-1000
www.cbi.com

CBT/ Childs Bertman Tseckares Inc.
Charles N. Tseckares, FAIA, Founding Principal/CEO
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Boston, Mass. 02114
(617) 262-4354
www.cbtarchitects.com

ccrd partners
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Houston, Texas 77002
713.237.8900
www.ccrd.com

CDI Corp.
Paulett Eberhart, CEO/President
1717 Arch Street, 35th Floor
Philadelphia, Pa. 19103
(215) 569-2200
www.cdicorp.com

CDM Smith
Stephen J. Hickox, Chairman & CEO
50 Hampshire St.
Cambridge, Mass. 02139
(617) 452-6000
cdmsmith.com

Century Engineering Inc.
Francis X. Smyth, CEO/Pres.
10710 Gilroy Rd.
Hunt Valley, Md. 21031
(443) 589-2400
www.centuryeng.com

CH2M HILL
Jacqueline Hinman, President & CEO
9191 South Jamaica St.
Englewood, Colo. 80112
(303) 771-0900
www.ch2mhill.com

CHA Consulting Inc.
Raymond L. Rudolph, Jr., PE, CEO
3 Winners Cir., P.O. Box 5269
Albany, N.Y. 12205
(518) 453-4500
www.chacompanies.com

Chester Engineers
Robert O. Agbede, Pres./CEO
1555 Coraopolis Heights Rd.
Moon Township, Pa. 15108
(412) 809-6600
www.chesterengineers.com

Chipman Design Architecture
John A. Chipman AIA LEED AP,
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2700 South River Road, 4th Floor
Des Plaines, Ill. 60018
847-298-6900
www.chipmandesignarch.com

Civil & Environmental Consultants Inc.
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Rochester, N.Y. 14604
800-274-9000
www.clarkpatterson.com

CO Architects
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www.coarchitects.com

Cobb, Fendley & Associates Inc.
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www.coffman.com

Collins Engineers Inc.

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123 N. Wacker Dr., Suite 900
Chicago, Ill. 60606
(312) 704-9300
www.collinsengr.com

Commonwealth Associates Inc.

Dennis F. DeCosta, President
2700 W Argyle St
Jackson, Mich. 49202
(517) 788-3000
www.cai-engr.com

Cooper Carry Inc.

Kevin R. Cantley, AIA, President/CEO
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Atlanta, Ga. 30303
(404) 237-2000
www.coopercarry.com

Corgan

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401 North Houston Street
Dallas, Texas 75202
(214) 748-2000
www.corgan.com

Costello Inc.

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9990 Richmond Ave., Ste. 450 North
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Houston, Texas 77042
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CP&Y Inc.

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www.cpyi.com

CPH Inc.

Kamran Khosravani, CEO/Princ.

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Sanford, Fla. 32771
(407) 322-6841
www.cphcorp.com

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(479) 636-4838
www.craftontull.com

Crawford, Murphy & Tilly Inc.

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Springfield, Ill. 62702
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www.cmtengr.com

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(816) 880-9800
www.crbusa.com

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CSA Group

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www.csdeengineers.com

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CTL Engineering Inc.

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www.ctlgroup.com

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www.ensafe.com

ENVIRON Holdings Inc.

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www.foth.com

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www.freemanwhite.com

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Fort Worth, Texas 76109
(817) 735-7300
www.freese.com

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Samuel S. Proctor, CEO
3015 Dumbarton Rd.
Richmond, Va. 23228
(804) 264-2701
www.FandR.com

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Houston, Texas 77081
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(860) 646-2469
www.fando.com

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New York, N.Y. 10011
212-627-1700
www.fxfowle.com

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Baton Rouge, La. 70806
(225) 612-3000
www.gecinc.com

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Homestead, Pa. 15120-5005
(412) 476-2000
www.gaiconsultants.com

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North Little Rock, Ark. 72118
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www.GarverUSA.com

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Geosyntec Consultants
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Goettsch Partners Inc.
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Graef-USA Inc.
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Greeley and Hansen LLC
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HR Green Inc.
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Gulf Interstate Engineering Co.
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GZA GeoEnvironmental Inc.
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Haley & Aldrich Inc.
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Halff Associates Inc.
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Fort Worth, Texas 76109
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www.huckabee-inc.com

Huitt-Zollars Inc.
Robert L. Zollars, Pres.
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Dallas, Texas 75202
(214) 871-3311
www.huitt-zollars.com

Hull & Associates Inc.
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6397 Emerald Pkwy, Suite 200
Dublin, Ohio 43016
(614) 793-8777
www.hullinc.com

Humphreys & Partners Architects LP
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Dallas, Texas 75240
972-701-9636
www.humphreys.com

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El Paso, Texas 79902
(915) 533-1122
www.huntcompanies.com

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Ruston, La. 71270
866-255-6825
www.hga-llc.com

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G. Holmes Bell, IV, PE, CEO &
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Savannah, Ga. 31406
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www.hgbd.com

**Infrastructure and Energy Alternatives
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Westchester, Ill. 60154
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www.iea.net

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Brentwood, Tenn. 37027
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www.icaeng.com

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Oakland, Calif. 94612
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www.integralgroup.com

Interface Engineering Inc.

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Portland, Ore. 97204
(503) 382-2266
www.interfaceengineering.com

IPS - Integrated Project Services Inc.

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Blue Bell, Pa. 19422
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Jacobs

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www.jacobssf.com

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JCJ Architecture

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www.jcj.com

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www.rjainc.com

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Jones, Edmunds & Associates Inc.

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J-U-B Engineers Inc.

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Kadrmas Lee & Jackson Inc. (KLJ)

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KCI Technologies Inc.

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Kendall/Heaton Associates Inc.

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manhard.com

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McLaren Engineering Group
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Long Beach, Calif. 90806
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ms consultants Inc.

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www.msconsultants.com

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NK Architects

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NTH Consultants Ltd.

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www.nv5.com

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OPN Architects

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Perkins+Will

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Perkins Eastman

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